

# Reducing Bias in Stochastic Linear Programs with Sampling Methods

Michael B. Freimer, Douglas J. Thomas

The Smeal College of Business, The Pennsylvania State University, {460, 463} Business Building, State College, Pennsylvania 16802-3603, USA, {mbf10@psu.edu, dthomas@psu.edu}

Jeffrey T. Linderoth

Industrial and Systems Engineering, Lehigh University, 200 W. Packer Ave., Bethlehem, PA 18015, USA, {jtl3@lehigh.edu}

Two-stage stochastic linear programs can be solved approximately by drawing a subset of all possible random scenarios and solving the problem based on this subset, an approach known as sample path optimization. Sample path optimization creates two kinds of objective function bias. First, the expected optimal objective function value for the sampled problem is lower (for minimization problems) than the optimal objective function value for the true problem. Second, if the stage-one decision from the solution to a sampled problem is implemented, the expected objective function value achieved is greater than the optimal objective value for the full problem. We investigate how two alternative sampling techniques, antithetic variates and Latin Hypercube sampling, affect these two biases relative to the alternative of drawing samples independently. We focus primarily on the first of these two types of bias, although we also characterize the bias in expected actual cost. For a simple example, we analytically express the reductions in bias obtained by these two sampling methods. We provide a general condition under which using antithetic variates reduces the bias of the expected optimal objective function value for the sampled problem. For seven test problems from the literature, we computationally investigate the bias impact of these sampling methods.

*Key words:* stochastic programming; sample path optimization; antithetic variates; Latin Hypercube sampling

*History:*

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## 1. Introduction

Two-stage stochastic linear programming problems arise in a variety of production and inventory planning settings. At the first stage, values are chosen for a set of design variables;

for example, the design variables may represent a set of line capacities. The objective function of the first-stage problem requires us to evaluate the expected value of the solution to a second-stage linear program (LP), some of whose parameters (e.g., demand) are stochastic. Furthermore, the design variables from the first stage appear in the constraints of the second-stage LP. Early formulations of this problem were given by Dantzig (1955) and Beale (1955). The motivation for this paper is the efficient solution of such two-stage design problems. In the remainder of this introduction we discuss some alternative solution techniques and set the stage for the results of the subsequent sections. Throughout the paper we adopt a modified version of the notation for the two-stage stochastic programming problem presented by Kleywegt and Shapiro (2001):

$$\text{MP} : \quad z_{\text{MP}}^* \stackrel{\text{def}}{=} \min_x \mathbb{E}_\omega [Q(x, \omega)] + g(x), \text{ s.t. } Ax = b, x \geq 0,$$

where  $g(x)$  is a deterministic function of  $x$ , and  $Q(x, \omega)$  represents the optimal objective function value of the second-stage problem:

$$\text{P} : \quad Q(x, \omega) \stackrel{\text{def}}{=} \min_y q(\omega)^T y, \text{ s.t. } T(\omega)x + W(\omega)y = h(\omega), y \geq 0.$$

Here  $q(\omega) \in \mathbb{R}^n$ ,  $T(\omega) \in \mathbb{R}^{\ell \times m}$ ,  $W(\omega) \in \mathbb{R}^{\ell \times n}$ , and  $h(\omega) \in \mathbb{R}^\ell$  may be random (i.e., functions of the realization  $\omega$ ). When  $g(x) = c^T x$  and  $W(\omega)$  is deterministic, we have a two-stage stochastic linear program with fixed recourse.

For most problems of interest, the objective function of MP,

$$\mathbb{E}_\omega [Q(x, \omega)] + g(x), \tag{1.1}$$

is a nonlinear function of the decision vector  $x$ , and standard gradient-based nonlinear programming techniques may be applied to MP. Given the stochastic nature of the objective function however, it may be impossible to evaluate  $\mathbb{E}_\omega [Q(x, \omega)]$  or its subgradient exactly. For such problems, one might hope to find an unbiased estimator for this subgradient.

Sample path optimization is a common approach for solving MP that avoids this difficulty. The idea is to draw  $N$  realizations (sample paths) of problem MP and to optimize over this representative sample. More specifically, let  $MP_N(\omega_1, \dots, \omega_N)$  denote a realization of the  $N$ -sample path problem. That is,

$$\text{MP}_N : \quad z_{\text{MP}_N}^* \stackrel{\text{def}}{=} \min_x N^{-1} \sum_{i=1}^N Q_i(x, \omega_i) + g(x), \text{ s.t. } Ax = b, x \geq 0,$$

where  $Q_i(x, \omega_i)$  represents the optimal objective function value of the problem:

$$Q_i(x, \omega_i) \stackrel{\text{def}}{=} \min_y q(\omega_i)^T y, \text{ s.t. } T(\omega_i)x + W(\omega_i)y = h(\omega_i), y \geq 0.$$

The problem  $MP_N$  can also be rewritten as the following problem:

$$\text{MP}'_N : \min_{x, y_1, \dots, y_N} N^{-1} \sum_{i=1}^N q(\omega_i)^T y_i + g(x), \text{ subject to:}$$

$$Ax = b, x \geq 0, T(\omega_i)x + W(\omega_i)y_i = h(\omega_i), y_i \geq 0, i = 1, 2, \dots, N.$$

Problem  $MP_N$  or  $\text{MP}'_N$  can be used as an approximation to the original problem  $MP$ , and both are likely to be easier to solve than  $MP$ . (If  $g(\cdot)$  is linear,  $MP'_n$  is a linear program.)

Under fairly general conditions, the solution to  $MP_N$  approaches that of  $MP$  with probability 1 as the number of realizations  $N$  increases (Dupačová and Wets, 1988). However, the solution to  $MP_N$  is biased in the sense that the expectation of the optimal objective function value of  $MP_N$  is less than that of  $MP$ . Mak, Morton, and Wood (1999) show that:

$$\mathbb{E}_{(\omega_1, \dots, \omega_N)} \left[ z_{\text{MP}_{N(\omega_1, \dots, \omega_N)}}^* \right] \leq \mathbb{E}_{(\omega_1, \dots, \omega_{N+1})} \left[ z_{\text{MP}_{N+1(\omega_1, \dots, \omega_{N+1})}}^* \right] \leq z_{\text{MP}}^* \quad \forall N. \quad (1.2)$$

A related issue is that the optimal solution  $x_N^*(\omega_1, \dots, \omega_N)$  of  $MP_N$  may be suboptimal with respect to the objective function  $\mathbb{E}_\omega [Q(x, \omega)] + g(x)$  of  $MP$ . We refer to:

$$\mathbb{E}_\omega \left[ Q(x_{\text{MP}_{N(\omega_1, \dots, \omega_N)}}^*, \omega) \right] + g \left( x_{\text{MP}_{N(\omega_1, \dots, \omega_N)}}^* \right)$$

as the *actual* cost of the sample path problem and  $z_{\text{MP}_{N(\omega_1, \dots, \omega_N)}}^*$  as the *perceived* cost.

In Section 2 we present an analytic example of both of these difficulties based on the newsvendor problem, and in Sections 2.1 and 2.2 we describe how the situation may be improved using antithetic variates (AV) and Latin Hypercube (LH) sampling. These are sampling techniques usually prescribed for reducing the variance of an unbiased estimator. Suppose  $X(\omega)$  is a random variable (e.g., a component of the data  $\{q, T, W, h\}$ ) having invertible cdf  $F$ . Under independent sampling (IS) we generate  $N$  independent numbers  $\{U_1, \dots, U_N\}$  uniformly distributed on  $[0, 1]$ , and

$$\hat{\psi}_{IN} \stackrel{\text{def}}{=} N^{-1} \sum_{i=1}^N [\psi(F^{-1}(U_i))] \quad (1.3)$$

is an unbiased estimate of  $\mathbb{E}[\psi(X(\omega))]$  for an arbitrary function  $\psi$ . Under AV, rather than drawing  $N$  independent values  $\{U_1, \dots, U_N\}$ , we draw  $N/2$  antithetic pairs  $\{(U_i, 1 - U_i), i =$

$1, 2, \dots, N/2\}$  and combine these  $N$  values to compute  $\hat{\psi}_{AV}$  via (1.3). If  $\psi$  is monotone,  $Var[\hat{\psi}_{AV}] \leq Var[\hat{\psi}_{IN}]$  (Law and Kelton, 2000). Under LH, the interval  $[0,1]$  is divided into  $N$  segments,  $[(i-1)/N, i/N]$ ,  $i = 1 \dots, N$ , and a sample is generated uniformly from each segment. These samples are shuffled to obtain  $U_1, \dots, U_N$ .

Higle (1998) investigates the use of AV and other techniques to reduce the variance of

$$N^{-1} \sum_{i=1}^N Q_i(x, \omega_i) + g(x),$$

which is an unbiased estimate of  $\mathbb{E}_\omega [Q(x, \omega)] + g(x)$  for an arbitrarily chosen value of  $x$ . In Section 2.1 we estimate  $\mathbb{E}_\omega [Q(x, \omega)] + g(x)$  at the unknown *optimal* value  $x_{MP}^*$  using the solution to the sample path problem  $MP_N$ . The solution to this problem,  $z_{MP_N}^*$ , is by (1.2) a biased estimate of  $\mathbb{E}_\omega [Q(x_{MP}^*, \omega)] + g(x_{MP}^*)$  ( $= z_{MP}^*$ ). However we show that using AV or LH to compute  $z_{MP_N}^*$  can reduce this bias (as well as mean squared error) for our analytic example. In a related paper, Linderoth et al. (2002) examine the impact of LH on the bias of  $z_{MP_N}^*$  and on an upper bound for  $z_{MP}^*$  with a set of empirical examples. This paper extends that work by providing analytical evidence of bias reduction and performing more extensive computational work, including results showing bias reduction effects with antithetic variates.

In Section 3 we demonstrate results similar to those of Section 2 using a series of computational examples.

## 2. Sample Path Optimization

In this section we discuss the difficulties associated with sample path optimization described in the introduction. We begin with an analytic example based on the newsvendor problem, which can be expressed as a two-stage stochastic program as follows. In the first stage we choose an order quantity  $x$ . After demand  $D$  has been realized, we decide how many of the available papers  $y$  to sell. Assume demand is uniformly distributed on the interval  $[0, 1]$ , and there is a shortage cost  $\alpha \in (0, 1)$  and an overage cost  $1 - \alpha$ . The second stage problem is

$$P : \quad Q(x, D) \stackrel{\text{def}}{=} \min_y \{(1 - \alpha)(x - y) + \alpha(D - y) \mid y \leq x, y \leq D\}.$$

The solution to P is  $\min(x, D)$ . Let  $TC(x)$  be the expected total cost associated with order quantity  $x$ :

$$\begin{aligned} TC(x) &\stackrel{\text{def}}{=} \mathbb{E}[Q(x, D)] \\ &= \mathbb{E} \left[ \min_y \{ (1 - \alpha)(x - y) + \alpha(D - y) \mid y \leq x, y \leq D \} \right], \end{aligned} \quad (2.1)$$

so MP is  $\min_x TC(x)$ . Furthermore:

$$\begin{aligned} TC(x) &= (1 - \alpha)\mathbb{E}(x - D)^+ + \alpha\mathbb{E}(D - x)^+ \\ &= (1 - \alpha) \int_0^x (x - z)dz + \alpha \int_x^1 (z - x)dz \\ &= (1 - \alpha)\frac{x^2}{2} + \alpha\frac{(1 - x)^2}{2}. \end{aligned}$$

The cost-minimizing solution is therefore  $x^* = \alpha$ , and the optimal expected total cost is:

$$TC^* \stackrel{\text{def}}{=} TC(\alpha) = (1 - \alpha)\frac{\alpha^2}{2} + \alpha\frac{(1 - \alpha)^2}{2} = \frac{\alpha(1 - \alpha)}{2}. \quad (2.2)$$

The  $N$ -sample path version of this problem is:

$$z_{\text{MP}_{N(D_1, \dots, D_N)}}^* \stackrel{\text{def}}{=} \min_x N^{-1} \sum_{i=1}^N [(1 - \alpha)(x - D_i)^+ + \alpha(D_i - x)^+]. \quad (2.3)$$

The optimal solution  $\hat{x}$  to (2.3) is the  $[\alpha N]^{\text{th}}$  order statistic of the demands  $\{D_1, \dots, D_N\}$ . Therefore  $\hat{x}$  has a Beta distribution with parameters  $[\alpha N]$  and  $(N - [\alpha N] + 1)$ , so:

$$\mathbb{E}[\hat{x}] = \frac{[\alpha N]}{N + 1} \quad \text{and} \quad \mathbb{E}[\hat{x}^2] = \frac{[\alpha N]([\alpha N] + 1)}{(N + 1)(N + 2)}. \quad (2.4)$$

We next examine the expected performance of  $\hat{x}$  with respect to the original objective function  $TC(\cdot)$ . The expected *actual* total cost using the sample path optimization solution is:

$$\begin{aligned} \mathbb{E}_{\hat{x}}[TC(\hat{x})] &= \int_0^1 TC(z) f_{\hat{x}}(z) dz = \frac{1 - \alpha}{2} \mathbb{E}[\hat{x}^2] + \frac{\alpha}{2} (1 - 2\mathbb{E}[\hat{x}] + \mathbb{E}[\hat{x}^2]) \\ &= \frac{1}{2} \mathbb{E}[\hat{x}^2] - \alpha \mathbb{E}[\hat{x}] + \frac{\alpha}{2}. \end{aligned} \quad (2.5)$$

The expected *perceived* cost of the sample path optimization solution (i.e.,  $\mathbb{E}[z_{\text{MP}_{N(D_1, \dots, D_N)}}^*]$ )

is:

$$\begin{aligned} & \mathbb{E}_{D_1, \dots, D_N} \left[ N^{-1} \sum_{i=1}^N (1 - \alpha)(\hat{x} - D_i)^+ + \alpha(D_i - \hat{x})^+ \right] \\ &= \int_0^1 \left[ (1 - \alpha) \left( \frac{[\alpha N] - 1}{N} \right) \frac{1}{u} \int_0^u (u - z) dz + \alpha \left( \frac{N - [\alpha N]}{N} \right) \frac{1}{1 - u} \int_u^1 (z - u) dz \right] f_{\hat{x}}(u) du \\ &= \frac{(1 - \alpha)}{2} \left( \frac{[\alpha N] - 1}{N} \right) \mathbb{E}[\hat{x}] + \frac{\alpha}{2} \left( \frac{N - [\alpha N]}{N} \right) (1 - \mathbb{E}[\hat{x}]). \quad (2.6) \end{aligned}$$

We derive the second line by conditioning on the value of  $\hat{x}$ , the  $[\alpha N]^{\text{th}}$  order statistic, in which case  $[\alpha n] - 1$  of the demand values are uniformly distributed below  $\hat{x}$ , and the remaining  $N - [\alpha N]$  are distributed above.

If  $\alpha N$  is integer, the expected actual cost of the sample path solution (SPS) computed by substituting (2.4) into (2.5) is:

$$\frac{\alpha}{2} \left[ 1 - \frac{\alpha N^2 + 4\alpha N - N}{(N + 1)(N + 2)} \right],$$

and the expected perceived cost of the sample path solution computed by substituting (2.4) into (2.6) is:

$$\frac{\alpha(1 - \alpha)}{2} \left( \frac{N}{N + 1} \right).$$

Therefore using (2.2):

$$\frac{\text{Expected Actual Cost SPS}}{\text{Optimal Cost}} = \left( \frac{1}{1 - \alpha} \right) \left( 1 - \frac{\alpha N^2 + 4\alpha N - N}{(N + 1)(N + 2)} \right), \text{ and} \quad (2.7)$$

$$\frac{\text{Expected Perceived Cost SPS}}{\text{Optimal Cost}} = \frac{N}{N + 1}. \quad (2.8)$$

Expressions (2.7) and (2.8) approach 1 (from above and below respectively) as  $N$  increases.

## 2.1 The Use of Antithetic Variates to Reduce Bias

Some of the bias in expressions (2.7) and (2.8) can be reduced with the use of antithetic variates (AV), a technique usually prescribed for reducing the variance of an unbiased estimator. For our newsvendor problem with uniform  $[0,1]$  demand, we draw  $N/2$  antithetic pairs  $\{(D_i, 1 - D_i), i = 1, 2, \dots, N/2\}$ , rather than  $N$  independent values  $\{D_1, \dots, D_N\}$ . These correlated values are used in the sample path problem (2.3).

In the subsequent analysis we suppose  $\alpha > 0.5$ , although similar computations can be performed for lower values. In this case  $\hat{x}_{AV}$ , the solution to the sample path problem

with AV, is the  $\lceil \alpha N - N/2 \rceil^{\text{th}}$  order statistic of  $N/2$  random variables uniformly distributed on  $[0.5, 1]$ . Hence  $\hat{x}_{AV} = 1/2 + X/2$ , where  $X$  has a Beta distribution with parameters  $\lceil \alpha N - N/2 \rceil$  and  $N/2 - \lceil \alpha N - N/2 \rceil + 1$ . If  $\alpha N$  and  $(\alpha N - N/2)$  are integers, then  $\mathbb{E}[\hat{x}] < \mathbb{E}[\hat{x}_{AV}] < \alpha$ , so the expectation of the AV solution is closer to the optimal solution of the original problem. Furthermore  $\text{Var}[\hat{x}_{AV}] < \text{Var}[\hat{x}]$ .

To derive the expected perceived cost under AV, we condition on the value of  $\hat{x}_{AV}$ . The three terms in the integrand correspond to the antithetic partner of  $\hat{x}_{AV}$ , those demand values lying below  $\hat{x}_{AV}$ , and those demand values lying above  $\hat{x}_{AV}$  (but whose antithetic partners lie below):

$$\begin{aligned} & \int_{0.5}^1 [N^{-1}(1-\alpha)(u - (1-u)) \\ & \quad + N^{-1}(1-\alpha)(\lceil \alpha N \rceil - N/2 - 1) \left( \frac{1}{u - 1/2} \right) \int_{0.5}^u ((u-z) + (u-1+z)) dz \\ & \quad + N^{-1}(N - \lceil \alpha N \rceil) \frac{1}{1-u} \int_u^1 (\alpha(z-u) + (1-\alpha)(u-1+z)) dz ] f_{\hat{x}_{AV}}(u) du \\ & \quad = \frac{(-2N\alpha + N + \lceil \alpha N \rceil) \mathbb{E}[\hat{x}_{AV}] - \lceil \alpha N \rceil + \alpha N}{2N}. \end{aligned}$$

The expected actual cost under AV is computed from (2.5) using the distribution of  $\hat{x}_{AV}$ . Figure 1 plots the expected actual and perceived costs as percentages of the optimal cost with both independent sample paths and antithetic pairs of sample paths, using a cost ratio of  $\alpha = 0.8$ . (To facilitate comparison across sampling methods, this figure and Figure 3 below include lines for Latin Hypercube sampling which will be discussed in the next section.) Note that the use of antithetic pairs reduces the gaps between the expected cost of the optimal solution and both the actual and perceived costs of the sample path solution.

In this example, with cost ratio  $\alpha = 0.8$ , the use of AV also reduces the variance of the optimal objective function estimator for the stochastic LP (i.e., the variance of the perceived cost  $z_{\text{MP}_N}^*$ ), although we show below that this is not always the case. In a related paper, Higel (1998) investigates variance reduction in the estimation of  $\mathbb{E}_\omega [Q(x, \omega)]$  for a fixed value of  $x$ . Here we are estimating  $\mathbb{E}_\omega [Q(x, \omega)]$  at the optimal value of  $x$ , in other words we are using  $z_{\text{MP}_N}^*$  to estimate  $\mathbb{E}_\omega [Q(x_{\text{MP}}^*, \omega)]$ .

As with the bias, the change in variance for the newsvendor problem can be computed exactly; a derivation is included in the Appendix. Interestingly, while the use of AV decreases the bias for all values of  $\alpha$  in the range  $(0.5, 1)$ , it increases the variance for some values of  $\alpha$  and  $N$ . The combination of the two effects is reflected in the Mean Squared Error (MSE).

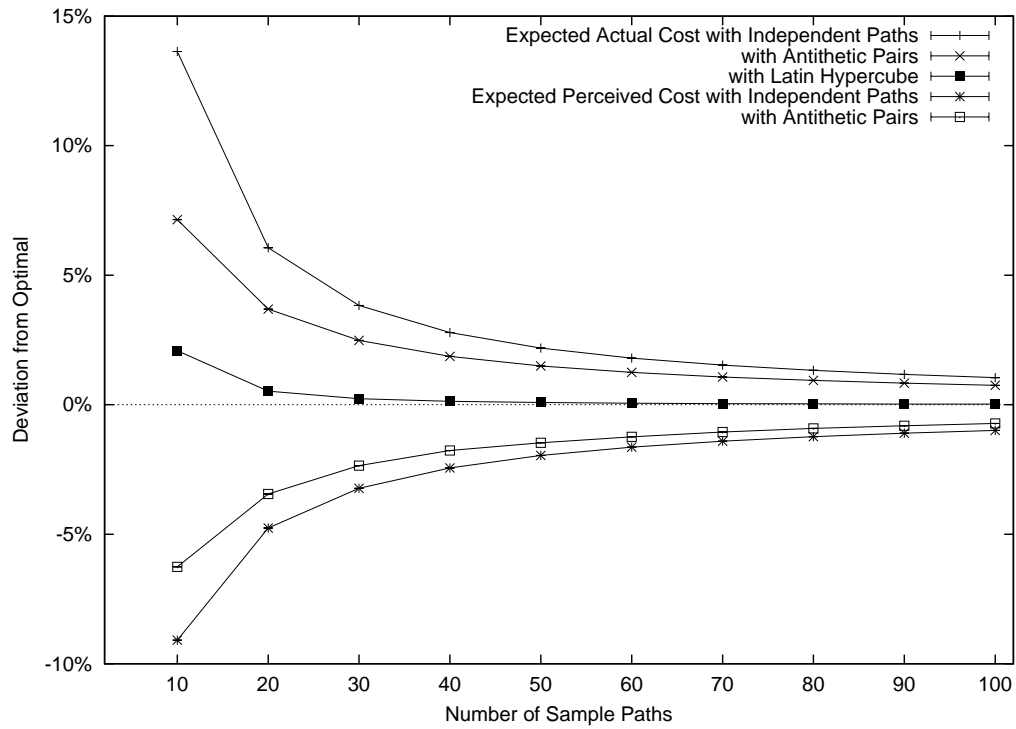


Figure 1: Expected performance of sample path solution under IS, AV, and LH for the newsvendor problem, as a function of the number of sample paths

Figure 2 shows the change in MSE obtained by using antithetic pairs. Note that for  $\alpha = 0.6$  and  $\alpha = 0.7$ , use of antithetic pairs increases MSE (the “reduction” is negative).

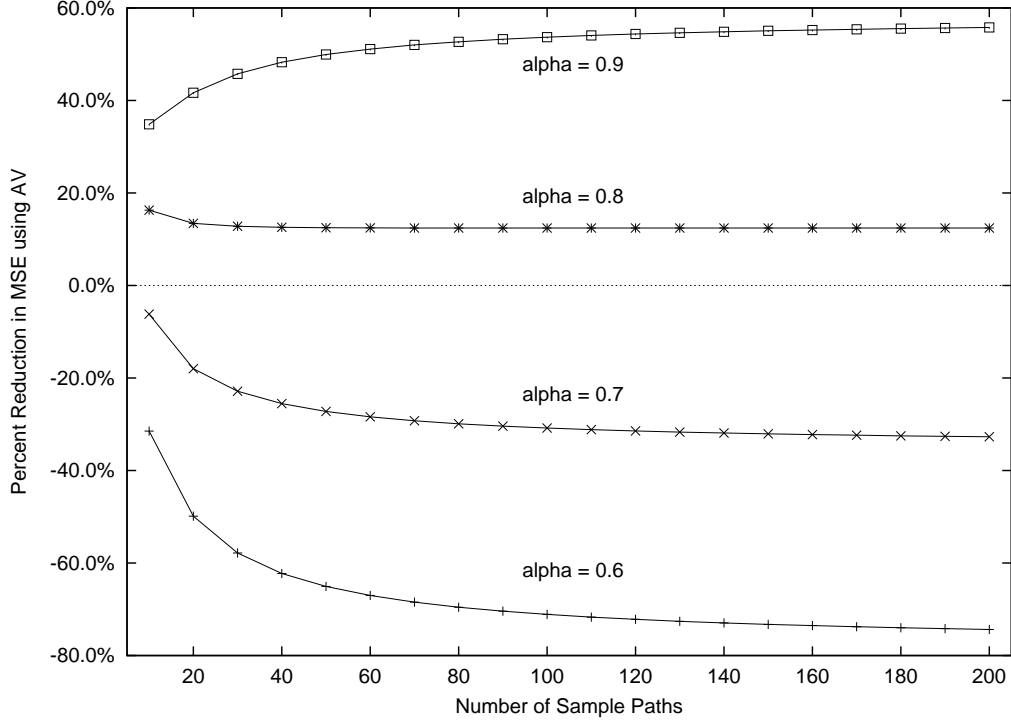


Figure 2: Change in MSE obtained by using antithetic variates instead of independent samples for the newsvendor problem, as a function of the number of sample paths

If  $\alpha N$  is integer, the expected actual cost of the sample path solution under AV simplifies to:

$$\frac{\alpha(1 - \alpha)N^2 + (8\alpha - 1)(1 - \alpha)N + 2}{2(N + 2)(N + 4)},$$

and the expected perceived cost under AV is:

$$\frac{1 - \alpha}{2} \frac{\alpha N + 1}{N + 2}.$$

Therefore using (2.2), under AV we have:

$$\frac{\text{Expected Actual Cost}}{\text{Optimal Cost}} = \frac{N^2}{(N + 2)(N + 4)} + \frac{(8\alpha - 1)(1 - \alpha)N + 2}{\alpha(1 - \alpha)(N + 2)(N + 4)}; \quad (2.9)$$

$$\frac{\text{Expected Perceived Cost}}{\text{Optimal Cost}} = \frac{\alpha N + 1}{\alpha(N + 2)}. \quad (2.10)$$

Expressions (2.9) and (2.10) approach 1 (from above and below respectively) as  $N$  increases.

In addition to the expected performance of the sample path solution demonstrated in Figure 1, we may be interested in the distribution of its actual performance. Figure 3 plots the probability that the actual performance of the sample path solution will be within  $x\%$  of the optimal solution, for various values of  $x$ , and with  $N = 10$ . Plots for both independent sampling and antithetic variates are shown, based on the distributional assumptions for  $\hat{x}$  and  $\hat{x}_{AV}$  given above and a cost ratio of 0.8.

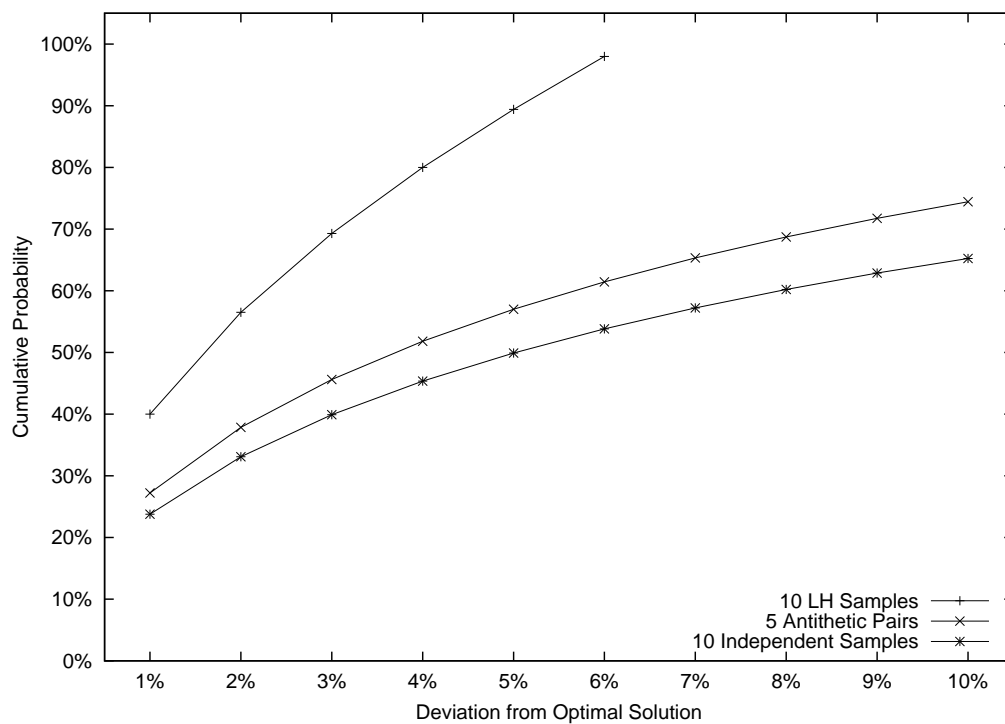


Figure 3: Probability that the actual performance of the sample path solution lies within  $x\%$  of the optimal solution for newsvendor problem

## 2.2 The Use of Latin Hypercube Sampling to Reduce Bias

We can also attack the bias in expressions (2.7) and (2.8) using Latin Hypercube sampling (LH), another technique usually prescribed for variance reduction (McKay et al., 1979). In this one-dimensional problem, we divide the interval  $[0, 1]$  into  $N$  equal segments; the  $i^{th}$

demand value  $D_i$  is drawn uniformly from the  $i^{th}$  segment. The solution to the sample path problem under Latin Hypercube sampling,  $\hat{x}_{LH}$ , is the demand value drawn from the  $[\alpha N]^{th}$  segment, which is uniformly distributed on  $[(\lceil \alpha N \rceil - 1)/N, \lceil \alpha N \rceil/N]$ . Under AV we have  $\mathbb{E}[\hat{x}] < \mathbb{E}[\hat{x}_{AV}] < \alpha$  when  $\alpha N$  is integer. Similarly we now have  $\mathbb{E}[\hat{x}_{LH}] < \alpha$ ; however the relationships between  $\mathbb{E}[\hat{x}_{LH}]$  and the values  $\mathbb{E}[\hat{x}_{AV}]$  and  $\mathbb{E}[\hat{x}]$  depend on the choice of  $\alpha$  and  $N$ .

The derivation of the expected perceived cost under LH is straightforward:

$$\begin{aligned}
& \mathbb{E}_{D_1, \dots, D_N} \left[ N^{-1} \sum_{i=1}^N (1 - \alpha)(\hat{x}_{LH} - D_i)^+ + \alpha(D_i - \hat{x}_{LH})^+ \right] \\
&= N^{-1} \mathbb{E}_{D_1, \dots, D_N} \left[ \sum_{i=1}^{\lceil \alpha N \rceil - 1} (1 - \alpha)(D_{\lceil \alpha N \rceil} - D_i) + \sum_{i=\lceil \alpha N \rceil + 1}^N \alpha(D_i - D_{\lceil \alpha N \rceil}) \right] \\
&= N^{-1} \left[ \sum_{i=1}^{\lceil \alpha N \rceil - 1} N^{-1}(1 - \alpha)(\lceil \alpha N \rceil - i) + \sum_{i=\lceil \alpha N \rceil + 1}^N N^{-1}\alpha(i - \lceil \alpha N \rceil) \right] \\
&= \frac{\lceil \alpha N \rceil (\lceil \alpha N \rceil - 2\alpha N - 1) + \alpha N(N + 1)}{2N^2}.
\end{aligned}$$

When  $\alpha N$  is integer this expression reduces to  $\alpha(1 - \alpha)/2$ ; comparing this to (2.2) we see the perceived cost estimate is unbiased. The expected actual cost under LH is computed from (2.5):

$$\begin{aligned}
& \mathbb{E}_{D_1, \dots, D_N} [\hat{x}_{LH}^2] / 2 - \alpha \mathbb{E}_{D_1, \dots, D_N} [\hat{x}_{LH}] + \alpha/2 \\
&= \frac{1}{2} \left[ \frac{1}{12N^2} + \left( \frac{\lceil \alpha N \rceil}{N} - \frac{1}{2N} \right)^2 \right] - \alpha \left( \frac{\lceil \alpha N \rceil}{N} - \frac{1}{2N} \right) + \frac{\alpha}{2} \\
&= \frac{1}{8N^2} \left[ \frac{1}{3} + (2\lceil \alpha N \rceil - 1)^2 \right] - \frac{\alpha}{2N} (2\lceil \alpha N \rceil - 1) + \frac{\alpha}{2}.
\end{aligned}$$

When  $\alpha N$  is integer this expression reduces to  $\alpha(1 - \alpha)/2 + 1/(6N^2)$ . Figure 1 plots the expected actual cost under Latin Hypercube sampling as a percentage of the optimal cost. We see that LH reduces the gap between the expected actual cost of the sample path solution and the optimal cost more effectively than AV. Furthermore, as shown in Figure 3, the quality of the LH solution dominates both AV and IS solutions.

As with AV, the use of LH also can also reduce the variance of the optimal objective function estimator (i.e., the variance of the perceived cost) for the stochastic LP. (Refer to the Appendix for the derivation.) This is true for any value of  $\alpha$  when  $N$  is greater than 3. Again, the combination of the two effects is reflected in the MSE, although as we noted

above, the bias for this particular newsvendor case is equal to zero, so the MSE and the variance are equal. Figure 4 shows the dramatic reduction obtained in MSE by using Latin Hypercube sampling.

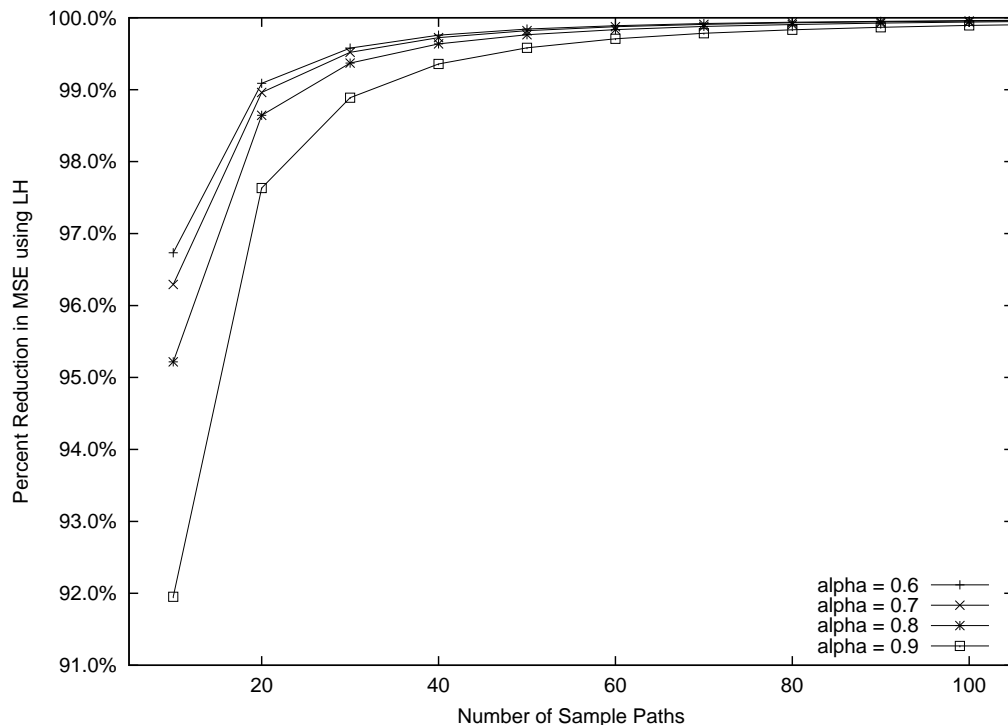


Figure 4: Change in MSE obtained by using Latin Hypercube sampling for the newsvendor problem, as a function of the number of sample paths

### 2.3 A Sufficient Condition for Reduced Bias under AV

In section 2.1 we showed analytically that the use of AV reduces the bias of the perceived performance of the sample path solution to the newsvendor problem. In Section 3 we also provide several computational examples. We now provide a sufficient condition for a reduction in bias when AV is applied to one of the variables in a stochastic LP. For the stochastic LP described in Section 1, generate an  $N = 2$  realization of the sample path problem using uniform random numbers  $u_1$  and  $u_2$ , and let  $f(u_1, u_2)$  be the optimal objective function value for this realization. Since this is a minimization problem,  $\mathbb{E}[f(u_1, u_2)]$  is bounded above by

the optimal objective function value to the original problem. This is true when  $u_1$  and  $u_2$  are generated independently or under AV; the results of Mak et al. (1999) hold in either case.

We would like a condition under which the expected perceived performance of the sample path solution under AV is greater than the performance under independent sampling (IS):

$$\begin{aligned} \mathbb{E}_{AV} [f(u_1, u_2)] &> \mathbb{E}_{IS} [f(u_1, u_2)] \\ \int_0^1 f(u_1, 1 - u_1) du_1 &> \int_0^1 \int_0^1 f(u_1, u_2) du_2 du_1. \end{aligned} \quad (2.11)$$

To derive this condition, we first define the transformation  $(v_1, v_2) = g(u_1, u_2)$ :

$$v_1 = \frac{\sqrt{2}}{2}(u_1 + u_2), \quad v_2 = \frac{\sqrt{2}}{2}(u_1 - u_2).$$

This transformation is shown in Figure 5. Let  $h(v)$  be the density of  $v_1$ . Since  $(u_1, u_2)$  were

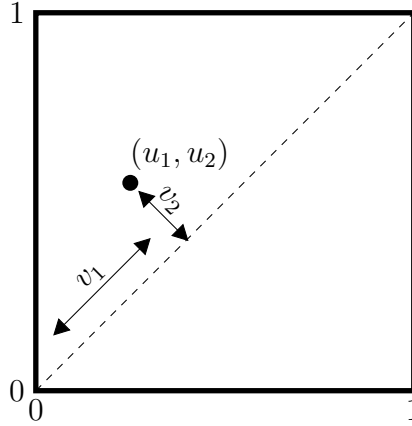


Figure 5: Change of variables from  $(u_1, u_2)$  to  $(v_1, v_2)$

independent uniforms,  $h(v)$  is triangular with support  $[0, \sqrt{2}]$ . For fixed  $v_1$ ,  $v_2$  is uniformly distributed on  $[-v_1 + 2(v_1 - \sqrt{2}/2)^+, v_1 - 2(v_1 - \sqrt{2}/2)^+]$ . Furthermore:

$$\mathbb{E}_{IS} [f(u_1, u_2)] = \int_0^{\sqrt{2}} \int_{-v_1+2(v_1-\sqrt{2}/2)^+}^{v_1-2(v_1-\sqrt{2}/2)^+} \frac{f(g^{-1}(v_1, v_2))}{2(v_1 - 2(v_1 - \sqrt{2}/2)^+)} dv_2 h(v_1) dv_1, \text{ and}$$

$$\mathbb{E}_{AV} [f(u_1, u_2)] = \int_{-\sqrt{2}/2}^{\sqrt{2}/2} \frac{f(g^{-1}(\sqrt{2}/2, v_2))}{\sqrt{2}} dv_2.$$

Therefore a sufficient condition for (2.11) is:

$$\int_{-v_1+2(v_1-\sqrt{2}/2)^+}^{v_1-2(v_1-\sqrt{2}/2)^+} \frac{f(g^{-1}(v_1, v_2))}{2(v_1 - 2(v_1 - \sqrt{2}/2)^+)} dv_2 \text{ is strictly concave in } v_1. \quad (C)$$

Condition (C) is not necessary for (2.11); it is possible to construct examples in which the condition fails but AV still reduces bias. However (C) holds for the newsvendor problem. In this case  $f(u_1, u_2)$  is derived from (2.3):

$$\min_x (1/2) [(1 - \alpha)(x - u_1)^+ + \alpha(u_1 - x)^+ + (1 - \alpha)(x - u_2)^+ + \alpha(u_2 - x)^+].$$

The optimal solution is the  $\lceil 2\alpha \rceil^{\text{th}}$  order statistic, which is  $\min(u_1, u_2)$  if  $\alpha < 0.5$ . Therefore:

$$\begin{aligned} f(u_1, u_2) &= 1/2[(1 - \alpha)(\min(u_1, u_2) - u_1)^+ + \alpha(u_1 - \min(u_1, u_2))^+ \\ &\quad + (1 - \alpha)(\min(u_1, u_2) - u_2)^+ + \alpha(u_2 - \min(u_1, u_2))^+] \\ &= (\alpha/2)((u_1 - u_2)^+ + (u_2 - u_1)^+). \end{aligned}$$

Translating to  $(v_1, v_2)$  coordinates we have  $f(g^{-1}(v_1, v_2)) = (\alpha/2)\sqrt{2}|v_2|$ , so:

$$\begin{aligned} \int_{-v_1+2(v_1-\sqrt{2}/2)^+}^{v_1-2(v_1-\sqrt{2}/2)^+} \frac{f(g^{-1}(v_1, v_2))}{2(v_1 - 2(v_1 - \sqrt{2}/2)^+)} dv_2 &= \int_{-v_1+2(v_1-\sqrt{2}/2)^+}^{v_1-2(v_1-\sqrt{2}/2)^+} \frac{\alpha\sqrt{2}|v_2|}{4(v_1 - 2(v_1 - \sqrt{2}/2)^+)} dv_2 \\ &= \frac{\alpha\sqrt{2}(v_1 - 2(v_1 - \sqrt{2}/2)^+)}{4}. \end{aligned}$$

This is strictly concave in  $v_1$ . A similar result holds if  $\alpha \geq 0.5$ .

Unfortunately the same approach does not yield a condition under which the expected perceived performance of the sample path solution with LH is greater than the performance with IS.

### 3. Computational Examples

In Sections 2.1 and 2.2 we analytically characterized the effects of sampling methods on the bias and variance of the solution to a simple sample path problem. Here, we present empirical results of applying these sampling methods to a set of more complicated test problems. The section contains a brief description of our test problems, a description of our approach for obtaining statistical estimates for perceived and actual cost, a description of our computational platform, and the results of the experiments.

#### 3.1 Test Problems

The test problems are two-stage stochastic linear programs with recourse that were obtained from the literature. Table 1 contains details about each of the problems. The

Name	Application	Source	Scenarios
20term	Vehicle Positioning	Mak et al. (1999)	$1.1 \times 10^{12}$
fleet	Fleet Planning	Powell and Topaloglu (2005)	$8.5 \times 10^{113}$
gbd	Aircraft Allocation	Dantzig (1963)	$6.5 \times 10^5$
LandS	Electrical Investment Planning	Louveaux and Smeers (1988)	$10^6$
snip	Stochastic Network Interdiction	Janjarassuk and Linderoth (2005)	$3.7 \times 10^{19}$
ssn	Telecommunication Network Design	Sen et al. (1994)	$10^{70}$
storm	Flight Scheduling	Mulvey and Ruszczyński (1995)	$6 \times 10^{81}$

Table 1: Description of test instances

problem *fleet* is a fleet management problem available from the page [http://www.orie.cornell.edu/~huseyin/research/research.html#Fleet\\_20\\_3](http://www.orie.cornell.edu/~huseyin/research/research.html#Fleet_20_3). The problem *snip* is a (linear relaxation) of a stochastic network interdiction problem available at the page <http://coral.ie.lehigh.edu/sp-instances/>. The remaining problems are described in Linderoth et al. (2002) and available from the companion web site <http://www.cs.wisc.edu/~swright/stochastic/sampling/>.

## 3.2 Methodology

**Perceived Cost Estimates** As indicated by the inequalities in (1.2), and previously shown by Norikin et al. (1998) and Mak et al. (1999), the expected perceived cost:

$$\mathbb{E}_{(\omega_1, \dots, \omega_N)} \left[ z_{\text{MP}_N(\omega_1, \dots, \omega_N)}^* \right]$$

is a biased estimate of  $z_{MP}^*$ , the value of the optimal solution. First, we generate  $M$  independent (and identically distributed) samples of size  $N$ :  $(\omega_1^1, \dots, \omega_N^1), \dots, (\omega_1^M, \dots, \omega_N^M)$ . We define  $\ell_j, j = 1, 2, \dots, M$ , to be the solution value of the  $j$ th sample path problem:

$$\ell_j \stackrel{\text{def}}{=} z_{\text{MP}_N(\omega_1^j, \dots, \omega_N^j)}^*$$

and compute the value:

$$\mathcal{L}_{N,M} \stackrel{\text{def}}{=} \frac{1}{M} \sum_{j=1}^M \ell_j.$$

The statistic  $\mathcal{L}_{N,M}$  provides an unbiased estimate of  $\mathbb{E}_{(\omega_1, \dots, \omega_N)} \left[ z_{\text{MP}_N(\omega_1, \dots, \omega_N)}^* \right]$ . Since the  $M$  samples are i.i.d, we can construct an approximate  $(1-\alpha)$  confidence interval for  $\mathbb{E}_{(\omega_1, \dots, \omega_N)} \left[ z_{\text{MP}_N(\omega_1, \dots, \omega_N)}^* \right]$ :

$$\left[ \mathcal{L}_{N,M} - \frac{z_{\alpha/2} s_{\mathcal{L}}(M)}{\sqrt{M}}, \mathcal{L}_{N,M} + \frac{z_{\alpha/2} s_{\mathcal{L}}(M)}{\sqrt{M}} \right], \quad (3.1)$$

where

$$s_{\mathcal{L}}(M) \stackrel{\text{def}}{=} \sqrt{\frac{1}{M-1} \sum_{j=1}^M (\ell^j - \mathcal{L}_{N,M})^2}. \quad (3.2)$$

For small values of  $M$ , one can use  $t_{\alpha/2, M-1}$  critical values instead of  $z_{\alpha/2}$ , which will produce slightly bigger confidence intervals.

**Actual Cost Estimates** Since a solution to the sample path problem  $\text{MP}_N$  may be sub-optimal with respect to the true objective function (1.1), we estimate the expected actual cost of  $x_N^*(\omega_1, \dots, \omega_N)$ , an optimal solution to  $\text{MP}_N$ . We estimate the expected actual cost of a sample path problem of size  $N$  in the following manner. First, we generate  $M$  samples of size  $N$ :  $(\omega_1^1, \dots, \omega_N^1), \dots, (\omega_1^M, \dots, \omega_N^M)$  and solve the sample-path problem  $\text{MP}_N$  for each sample yielding:

$$x_j^* \in \arg \min_{Ax=b, x \geq 0} N^{-1} \sum_{i=1}^N Q_i(x, \omega_i^j) + g(x), \quad j = 1, 2, \dots, M.$$

Note that this is the same calculation necessary to compute a lower bound on the optimal objective value, and the computational effort required is to solve  $M$  sample path problems, each containing  $N$  scenarios. Next, for each candidate solution  $x_j^*$ , we take a new, Latin Hypercube sample of size  $N'$ ,  $(\omega_1^j, \dots, \omega_{N'}^j)$  and compute the quantity:

$$a_j = \sum_{i=1}^{N'} Q(x_j^*, \omega_i^j) + g(x_j^*). \quad (3.3)$$

(Latin Hypercube sampling appears to be superior to the other two methods for variance reduction; thus, we use this technique to estimate expected actual cost no matter what sampling method was used to obtain  $x_j^*$ .) Since  $x_j^*$  is fixed, this computation required the solution of  $N'$  independent linear programs. The quantity:

$$\mathcal{A}_{N,M} \stackrel{\text{def}}{=} \frac{1}{M} \sum_{j=1}^M a_j$$

is an unbiased estimate of the expected actual cost:

$$\mathbb{E}(\omega_1, \dots, \omega_N) \left[ \mathbb{E}_{\omega} \left[ Q(x_{\text{MP}_N}^*(\omega_1, \dots, \omega_N), \omega) \right] + g(x_{\text{MP}_N}^*(\omega_1, \dots, \omega_N)) \right].$$

Since the random quantities  $a^j$  are i.i.d., we can construct an approximate  $(1 - \alpha)$  confidence interval for:

$$\mathbb{E}(\omega_1, \dots, \omega_N) \left[ \mathbb{E}_{\omega} \left[ Q(x_{\text{MP}_N}^*(\omega_1, \dots, \omega_N), \omega) \right] + g(x_{\text{MP}_N}^*(\omega_1, \dots, \omega_N)) \right]$$

as:

$$\left[ \mathcal{A}_{N,M} - \frac{z_{\alpha/2} S_{\mathcal{A}}}{\sqrt{M}}, \mathcal{A}_{N,M} + \frac{z_{\alpha/2} S_{\mathcal{A}}}{\sqrt{M}} \right], \quad (3.4)$$

where:

$$s_{\mathcal{A}}(M) \stackrel{\text{def}}{=} \sqrt{\frac{1}{M-1} \sum_{j=1}^M (a^j - \mathcal{A}_{N,M})^2}. \quad (3.5)$$

### 3.3 Computational Platform

The computational experiments presented here were performed on a non-dedicated, distributed computing platform known as a *computational grid* (Foster and Kesselman, 1999). The computational platform was created with the aid of the Condor software toolkit (Livny et al., 1997), which can be configured to allow for the idle cycles of machines to be donated to a “Condor pool”. Table 2 shows the characteristics of the computing environment used to solve our test instances.

# of CPUs	Operating System	Processor Type	Clock Speed
110	Linux	Opteron	1.8GHz
48	Linux	Xeon	1.4GHz
96	Linux	Pentium III	1.1GHz

Table 2: CPU Resources used for experiments

In order to create the sampled problems, we use the SUTIL software toolkit (Czyzyk et al., 2005). Specifically for this work, SUTIL was equipped with the ability to sample two-stage stochastic programs using an antithetic variates sampling technique. An important feature of SUTIL, necessary when running in a distributed and heterogeneous computing environment, is its ability to obtain the *same* value for a random vector  $\omega^j$  on different processors and at different points of the solution algorithm (say different iterations of the LShaped method). This is a nontrivial implementation issue and is accomplished in SUTIL by employing an architecture- and operating-system-independent random number stream, storing and passing appropriate random seed information to the participating processors, and performing some recalculation of random vectors in the case that the vectors in a sample are correlated.

In order to solve the sampled problems, we use the code `atr` of Linderoth and Wright (2003). The algorithm is a variation of the well-known LShaped algorithm (Van Slyke and

Wets, 1969) that has been enhanced with mechanisms for reducing the synchronization requirements of the algorithm (useful for the distributed computing environment), and also with a  $\|\cdot\|_\infty$ -norm trust region to help stabilization of the master problem. The initial iterate of the algorithm was taken to be the solution of a sampled instance of intermediate size.

### 3.4 Computational Results

Our computational experiments were designed to examine the impact of different sampling methods on the bias and variance of the perceived cost of 2-stage stochastic linear programs solved via sample path optimization. Recall that bias and variance reduction combine to improve the mean squared error of the solution to the sample path problem. In the results presented here, the optimal solution to the full problem,  $z_{\text{MP}}^*$ , is unknown, so we cannot calculate the bias. Since we know that for minimization problems, the expected value of the sample path solution,  $\mathbb{E} \left[ z_{\text{MP}_N}^* \right]$ , is less than the true optimal solution,  $z_{\text{MP}}^*$ , we can test whether or not one sampling method reduces bias as compared to another by testing whether or not the expected value of the sample path solution,  $\mathbb{E} \left[ z_{\text{MP}_N}^* \right]$ , is significantly larger and therefore closer to the true optimal solution,  $z_{\text{MP}}^*$ .

Using samples drawn in an independent fashion, samples drawn using antithetic variates, and samples drawn using Latin Hypercube sampling, the following experiment was performed. For each of the instances described in Table 1, confidence intervals for both expected perceived cost and expected actual cost (as defined in 3.1 and 3.4) were computed for  $M = 50$  for  $N \in \{50, 100, 500, 1000\}$ , and  $M = 10$  for  $N \in \{5000, 10000, 50000\}$ . The value  $N'$  used in the calculation of  $a_j$  (3.3) was  $N' = 20,000$  in each case. The complete experiment required the solution of 1,134,682,000 linear programs, so the ability to run in the powerful distributed setting of the computational grid was of paramount importance to this work.

Tables 5—11 in the Appendix summarize the confidence intervals for expected perceived cost and expected actual cost, and Tables 3 and 4 show the results of  $t$ -tests for bias reduction and  $F$ -tests for variance reduction for the expected perceived cost. (Since each trial was independently generated, and variances are significantly different in some cases, we use one-sided, unpaired student  $t$ -tests, assuming unequal variance.) We use the symbol  $\succ$  to indicate when a test assumes one method is preferred to another. Note that for this set of problems, statistically significant bias reduction with AV occurs occasionally. Bias reduction is observed

with LH slightly more frequently, particularly for problem *ssn* (more on this in a moment). Interestingly, any time AV results in bias reduction, LH does as well. Both AV and LH sampling methods are effective in reducing variance, with LH reducing variance as compared to IS in almost all cases.

It is worth noting that statistically significant bias reduction may not be detected either because it does not exist or because there is too much variability in the estimate of  $\mathbb{E}[z_{\text{MP}_N}^*]$ . Figures 6 and 7 show estimates of expected perceived and expected actual cost with confidence intervals for problem *fleet*. All confidence intervals shown in the figures and tables use  $z_{0.975} \approx 1.96$  when  $M = 50$  ( $N \in \{50, 100, 500, 1000\}$ ) and  $t_{0.025, M-1} \approx 2.685$  when  $M = 10$  ( $N \in \{5000, 10000, 50000\}$ ). A horizontal reference line is shown on the perceived and actual cost figures for each problem. In Figure 7, one can easily see that both AV and LH reduce variance for smaller values of  $N$ . While bias may be reduced also, it is difficult to tell given the large variance. Figures 8 and 9 tell a different story for problem *ssn*. It is quite clear from Figure 9 that LH reduces bias for small values of  $N$ , while variance reductions are less obvious. For *ssn* with  $N=50$ , the reduction in bias is approximately 4.5 (see values in Table 10), while the reduction in variance is not statistically significant. For *fleet* with  $N=50$ , the variance reduction is approximately 62,690, while the bias reduction is not significant. Similar perceived and actual cost figures for the other five problems are in the Appendix.

As was shown analytically in Section 2.1, AV can *increase* variance for the newsvendor problem with certain values of  $\alpha$ . In our computational experiments, we found no cases where either AV or LH significantly increased variance. We did, however, encounter a few cases where bias was increased by AV or LH. Table 4 summarizes the four (out of 441) cases where there was a statistically significant increase in bias. Two of the cases are depicted in Figure 7 with  $N = 10000$  and Figure 9 with  $N = 1000$ . Five of the six cases have a small number of observations,  $M = 10$ . For these small  $M$  cases, we perform Wilcoxon-Mann-Whitney rank sum tests, noting that two of the five cases are not significant at the 5% level according to the rank-sum test.

Instance	$N$	Bias Reduction (t-test)			Variance Reduction (F-test)		
		AV $\succ$ IS	LH $\succ$ IS	LH $\succ$ AV	AV $\succ$ IS	LH $\succ$ IS	LH $\succ$ AV
20	50	0.0002	0.0001		0.0000	0.0000	
	100				0.0000	0.0000	0.0386
	500				0.0000	0.0000	
	1000				0.0000	0.0000	
	5000				0.0123		
	10000				0.0009	0.0003	
	50000			0.0069	0.0011	0.0011	
fleet	50				0.0078	0.0000	0.0002
	100				0.0000	0.0000	
	500				0.0003	0.0000	0.0263
	1000				0.0135	0.0000	0.0001
	5000				0.0177	0.0028	
	10000					0.0000	0.0052
	50000					0.0025	0.0077
gbd	50			0.0112	0.0037	0.0000	0.0000
	100		0.0076		0.0213	0.0000	0.0000
	500					0.0000	0.0000
	1000					0.0000	0.0000
	5000					0.0000	0.0000
	10000					0.0000	0.0000
	50000					0.0000	0.0000
LandS	50				0.0000	0.0000	
	100				0.0000	0.0000	0.0000
	500				0.0000	0.0000	0.0000
	1000				0.0000	0.0000	0.0095
	5000	0.0012	0.0007		0.0000	0.0000	
	10000				0.0000	0.0000	0.0300
	50000				0.0000	0.0000	0.0207
snip	50		0.0052	0.0432		0.0000	0.0000
	100	0.0203	0.0003			0.0000	0.0000
	500				0.0006	0.0000	0.0000
	1000					0.0000	0.0000
	5000					0.0032	0.0008
	10000					0.0001	0.0013
	50000					0.0000	0.0024
ssn	50		0.0000	0.0000			
	100		0.0000	0.0000		0.0149	0.0001
	500		0.0010	0.0000		0.0010	0.0004
	1000		0.0010	0.0000		0.0302	0.0213
	5000			0.0052		0.0065	
	10000						
	50000		0.0070				0.0204
storm	50				0.0000	0.0000	0.0000
	100				0.0000	0.0000	0.0000
	500				0.0000	0.0000	0.0000
	1000				0.0000	0.0000	0.0000
	5000				0.0000	0.0000	
	10000				0.0000	0.0000	0.0076
	50000				0.0000	0.0000	0.0321

Table 3:  $p$ -values (from  $t$  and  $F$  test) for cases where LH or AV sampling methods result in a statistically significant (at 5% or better) reduction of bias or variance

Instance	$N$	AV $\prec$ IS		LH $\prec$ IS	
		$t$ -test	Rank-sum test	$t$ -test	Rank-sum test
20	50000	0.0179	0.1212		
fleet	10000	0.0059	0.01726	0.0121	0.0258
gbd	10000	0.0369	0.06402	0.0029	0.02575
ssn	1000	0.0176			

Table 4:  $p$ -values (from  $t$  and Wilcoxon-Mann-Whitney Rank Sum tests) for “opposite” cases where AV and LH sampling methods result in a statistically significant *increase* in bias

## 4. Conclusion

Sample path optimization is a convenient method for solving stochastic programs; however a gap is introduced between the optimal solution and both the expected actual and expected perceived cost of the sample path solution. We have investigated two variations of sample path optimization where samples are drawn in antithetic pairs or using Latin Hypercube sampling. For a version of the simple newsvendor problem, we show that both the antithetic samples approach and the Latin Hypercube approach, techniques commonly used for variance reduction, reduce the solution *bias* as compared to sample path optimization with independent samples. For the newsvendor problem, the Latin Hypercube approach reduces variance of the sample path solution, while antithetic variates may increase or decrease the variance, depending on the cost parameters. In addition, we provide a sufficient condition for when sampling by antithetic variates would reduce the bias.

Using a computational grid, we perform extensive computational experiments investigating these same sampling methods on large-scale, two-stage, stochastic programs from the literature. We find that both sampling techniques are effective at reducing variance. For many of our problems, bias reduction is difficult to detect, however, for one of our instances, *ssn*, Latin Hypercube sampling dramatically reduces the bias.

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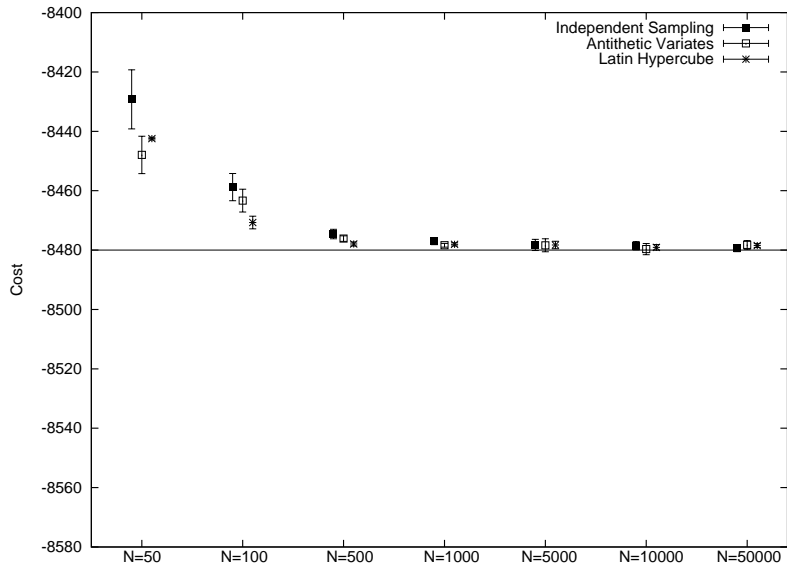


Figure 6: Expected Actual Cost Estimates for **fleet**

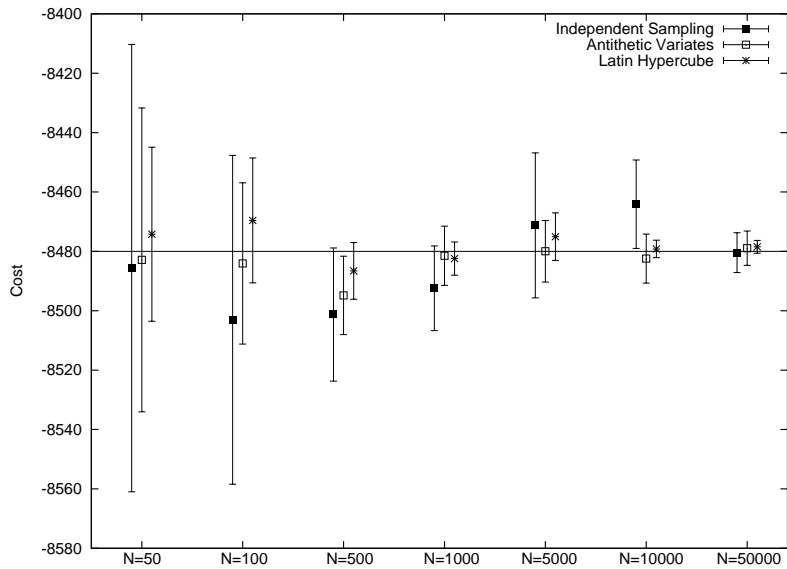


Figure 7: Expected Perceived Cost Estimates for **fleet**

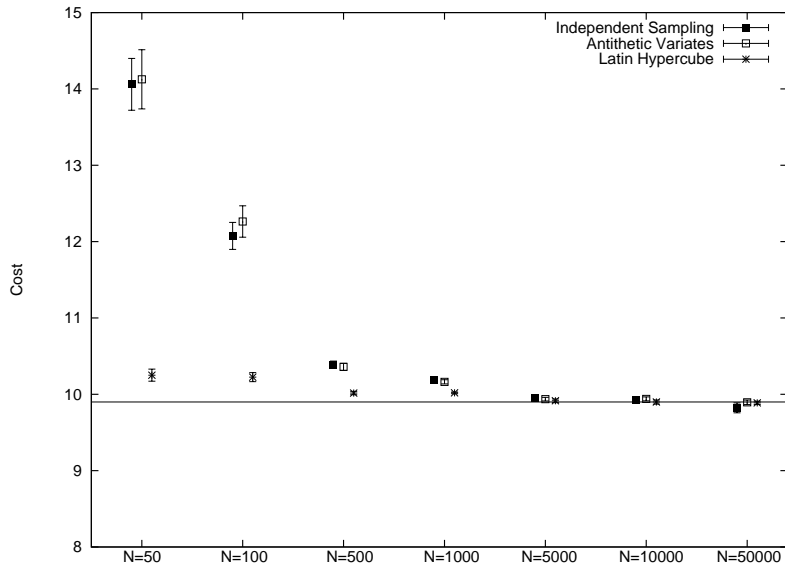


Figure 8: Expected Actual Cost Estimates Estimates for **ssn**

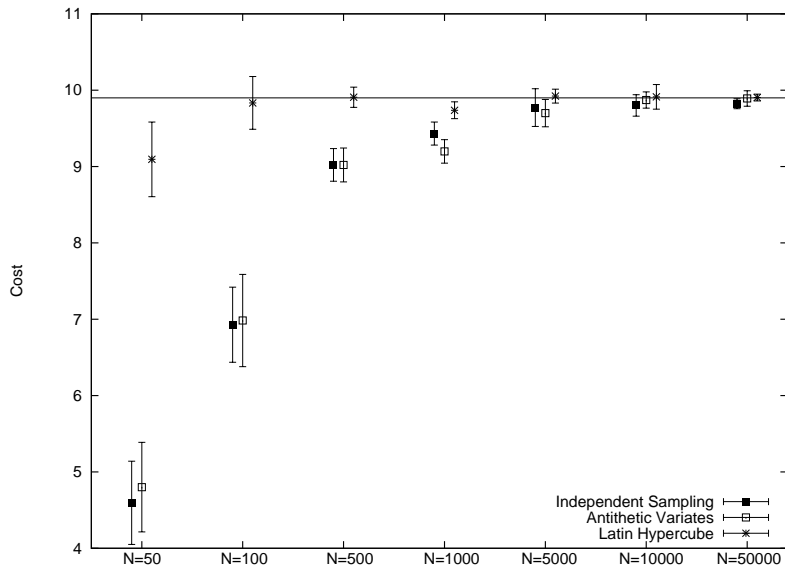


Figure 9: Expected Perceived Cost Estimates for **ssn**

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## Appendix

In this appendix we compute  $Var[z_{\text{MP}_N(D_1, \dots, D_N)}^*]$ , the variance with respect to demands  $D_1, \dots, D_n$  of the perceived cost of the newsvendor sample path solution. The analysis is based on the following expression for variance involving random variables  $X$  and  $Y$ :

$$Var(X) = Var_Y[E(X|Y)] + E_Y[Var(X|Y)].$$

(See, for example, (Law and Kelton, 2000).) We have:

$$\begin{aligned} Var[z_{\text{MP}_N(D_1, \dots, D_N)}^*] &= Var \left[ \frac{1}{N} \sum_{i=1}^N (1 - \alpha)(\hat{x} - D_i)^+ + \alpha(D_i - \hat{x})^+ \right] \\ &= Var_{\hat{x}} \left[ \mathbb{E} \left[ \frac{1}{N} \sum_{i=1}^N (1 - \alpha)(\hat{x} - D_i)^+ + \alpha(D_i - \hat{x})^+ \middle| \hat{x} \right] \right] \\ &\quad + \mathbb{E}_{\hat{x}} \left[ Var \left[ \frac{1}{N} \sum_{i=1}^N (1 - \alpha)(\hat{x} - D_i)^+ + \alpha(D_i - \hat{x})^+ \middle| \hat{x} \right] \right]. \end{aligned} \quad (4.1)$$

Recalling that  $\hat{x}$  is the  $[\alpha N]^{th}$  order statistic of the demand values  $D_1, \dots, D_n$ , we analyze the two terms on the right side of (4.1) when demands are sampled under IS, AV, and LH.

### Independent Sampling (IS)

Under independent sampling,  $\hat{x}$  has a Beta distribution with parameters  $[\alpha N]$  and  $(N - [\alpha N] + 1)$ , so:

$$\mathbb{E}[\hat{x}] = \frac{[\alpha N]}{N + 1} \quad (4.2)$$

$$\mathbb{E}[\hat{x}^2] = \frac{([\alpha N])([\alpha N] + 1)}{(N + 1)(N + 2)} \quad (4.3)$$

$$Var[\hat{x}] = \frac{([\alpha N])(N - [\alpha N] + 1)}{(N + 1)^2(N + 2)}. \quad (4.4)$$

We condition on the value of  $\hat{x}$ . Since  $\hat{x}$  is the  $[\alpha N]^{th}$  order statistic,  $[\alpha N] - 1$  of the demand values are uniformly distributed below  $\hat{x}$ , and the remaining  $N - [\alpha N]$  are uniformly distributed above. The first term on the right side of (4.1) becomes:

$$\begin{aligned} &Var_{\hat{x}} \left[ \mathbb{E} \left[ \frac{1}{N} \sum_{i=1}^N (1 - \alpha)(\hat{x} - D_i)^+ + \alpha(D_i - \hat{x})^+ \middle| \hat{x} \right] \right] \\ &= Var_{\hat{x}} \left[ (1 - \alpha) \left( \frac{[\alpha N] - 1}{N} \right) \frac{1}{\hat{x}} \int_0^{\hat{x}} (\hat{x} - z) dz + \alpha \left( \frac{N - [\alpha N]}{N} \right) \frac{1}{1 - \hat{x}} \int_{\hat{x}}^1 (z - \hat{x}) dx \right] \\ &= \left( \frac{[\alpha N] - 1 + \alpha - \alpha N}{2N} \right)^2 Var(\hat{x}). \end{aligned} \quad (4.5)$$

The second term on the right side of (4.1) becomes:

$$\begin{aligned} & \mathbb{E}_{\hat{x}} \left[ \text{Var} \left[ \frac{1}{N} \sum_{i=1}^N (1-\alpha)(\hat{x} - D_i)^+ + \alpha(D_i - \hat{x})^+ \middle| \hat{x} \right] \right] \\ &= \mathbb{E}_{\hat{x}} \left[ \frac{1}{N^2} \left[ (1-\alpha)^2([\alpha N] - 1) \frac{\hat{x}^2}{12} + \alpha^2(N - [\alpha N]) \frac{(1-\hat{x})^2}{12} \right] \right]. \end{aligned} \quad (4.6)$$

Combining (4.1) through (4.6) gives  $\text{Var}[z_{\text{MP}_N(D_1, \dots, D_N)}^*]$ .

## Antithetic Variates (AV)

Under antithetic variates,  $\hat{x}_{AV} = 1/2 + X/2$ , where  $X$  has a Beta distribution with parameters  $[\alpha N - N/2]$  and  $(N/2) - [\alpha N - N/2] + 1$ , so

$$\mathbb{E}[\hat{x}_{AV}] = \frac{[\alpha N] + 1}{N + 2}, \quad (4.7)$$

and

$$\text{Var}[\hat{x}_{AV}] = \frac{([\alpha N] - N/2)(N - [\alpha N] + 1)}{4(N/2 + 1)^2(N/2 + 2)}. \quad (4.8)$$

We again condition on the value of  $\hat{x}_{AV}$ . The first term on the right side of (4.1) becomes (4.9), where the three terms inside the brackets on the right side of (4.9) correspond to the antithetic partner of  $\hat{x}_{AV}$ , those demand values lying below  $\hat{x}_{AV}$ , and those demand values lying above  $\hat{x}_{AV}$  (but whose antithetic partners lie below):

$$\begin{aligned} & \text{Var}_{\hat{x}_{AV}} \left[ \mathbb{E} \left[ \frac{1}{N} \sum_{i=1}^N (1-\alpha)(\hat{x}_{AV} - D_i)^+ + \alpha(D_i - \hat{x}_{AV})^+ \middle| \hat{x}_{AV} \right] \right] \\ &= \text{Var}_{\hat{x}_{AV}} \left[ \frac{(1-\alpha)(\hat{x}_{AV} - (1 - \hat{x}_{AV}))}{N} \right. \\ & \quad + (1-\alpha) \left( \frac{[\alpha N] - N/2 - 1}{N} \right) \frac{1}{\hat{x}_{AV} - 1/2} \int_{1/2}^{\hat{x}_{AV}} ((\hat{x}_{AV} - z) + (\hat{x}_{AV} - 1 + z)) dz \\ & \quad \left. + \left( \frac{N - [\alpha N]}{N} \right) \frac{1}{1 - \hat{x}_{AV}} \int_{\hat{x}_{AV}}^1 [\alpha(z - \hat{x}_{AV}) + (1-\alpha)(\hat{x}_{AV} - 1 + z)] dz \right] \quad (4.9) \\ &= \text{Var}_{\hat{x}_{AV}} \left[ \frac{(-2\alpha N + N + [\alpha N])\hat{x}_{AV} - [\alpha N] + \alpha N}{2N} \right] \quad (4.10) \end{aligned}$$

The second term on the right side of (4.1) becomes:

$$\begin{aligned} & \mathbb{E}_{\hat{x}_{AV}} \left[ \text{Var} \left[ \frac{1}{N} \sum_{i=1}^N (1-\alpha)(\hat{x}_{AV} - D_i)^+ + \alpha(D_i - \hat{x}_{AV})^+ \middle| \hat{x}_{AV} \right] \right] \\ &= \mathbb{E}_{\hat{x}_{AV}} \left[ (N - [\alpha N]) \frac{(1 - \hat{x}_{AV})^2}{12N^2} \right] \\ &= \frac{N - [\alpha N]}{12N^2} (\text{Var}[\hat{x}_{AV}] + E[\hat{x}_{AV}]^2 - 2E[\hat{x}_{AV}] + 1) \end{aligned} \quad (4.11)$$

Combining (4.1) with (4.7), (4.8), (4.10), and (4.11) gives  $Var[z_{\text{MP}_N(D_1, \dots, D_N)}^*]$ .

## Latin Hypercube Sampling (LH)

Under Latin Hypercube sampling, the  $i^{\text{th}}$  demand value  $D_i$  is uniformly distributed on  $[(i-1)/N, i/N]$ , and we compute  $Var[z_{\text{MP}_N(D_1, \dots, D_N)}^*]$  directly:

$$\begin{aligned}
& Var[z_{\text{MP}_N(D_1, \dots, D_N)}^*] \\
&= Var \left[ \frac{1}{N} \sum_{i=1}^N (1-\alpha)(\hat{x}_{LH} - D_i)^+ + \alpha(D_i - \hat{x}_{LH})^+ \right] \\
&= \frac{1}{N^2} Var \left[ \sum_{i=1}^{\lceil \alpha N \rceil - 1} (1-\alpha)(D_{\lceil \alpha N \rceil} - D_i) + \sum_{i=\lceil \alpha N \rceil + 1}^N \alpha(D_i - D_{\lceil \alpha N \rceil}) \right] \\
&= \frac{1}{N^2} Var \left[ (\lceil \alpha N \rceil - 1 + \alpha - \alpha N)^2 Var[D_{\lceil \alpha N \rceil}] + (1-\alpha)^2 \sum_{i=1}^{\lceil \alpha N \rceil - 1} Var[D_i] + \alpha^2 \sum_{i=\lceil \alpha N \rceil + 1}^N Var[D_i] \right] \\
&= \frac{\lceil \alpha N \rceil (\lceil \alpha N \rceil - 2\alpha N - 1) + \alpha N (\alpha N - \alpha + 2)}{12N^4}.
\end{aligned}$$

Table 5: Instance: **20** Sampling Experimental Results

Sampling		Expected Perceived Cost		Expected Actual Cost	
Method	$N$				
IS	50	253515.8454	$\pm$ 336.8149	254353.3385	$\pm$ 11.4169
AV	50	254203.1410	$\pm$ 136.6106	254351.0447	$\pm$ 9.3779
LH	50	254215.2169	$\pm$ 118.9508	254339.0586	$\pm$ 6.9906
IS	100	254231.3360	$\pm$ 273.0644	254337.9853	$\pm$ 8.6909
AV	100	254331.8362	$\pm$ 101.0049	254340.0692	$\pm$ 6.7947
LH	100	254231.5488	$\pm$ 74.8851	254328.8424	$\pm$ 5.0718
IS	500	254278.1028	$\pm$ 145.2945	254321.9324	$\pm$ 3.8601
AV	500	254341.3324	$\pm$ 42.3029	254320.6661	$\pm$ 3.3999
LH	500	254316.1232	$\pm$ 39.2008	254316.1177	$\pm$ 2.2652
IS	1000	254286.1589	$\pm$ 90.7834	254318.2198	$\pm$ 3.1933
AV	1000	254269.6213	$\pm$ 28.9737	254316.9865	$\pm$ 1.9282
LH	1000	254291.9907	$\pm$ 23.4488	254315.4244	$\pm$ 2.0295
IS	5000	254345.5616	$\pm$ 91.7814	254314.9654	$\pm$ 3.8992
AV	5000	254326.1383	$\pm$ 36.9586	254310.5078	$\pm$ 9.3001
LH	5000	254316.2795	$\pm$ 52.2501	254317.2299	$\pm$ 5.5867
IS	10000	254287.1841	$\pm$ 108.3197	254314.8506	$\pm$ 5.7181
AV	10000	254305.5082	$\pm$ 30.9672	254313.8079	$\pm$ 6.0928
LH	10000	254313.7684	$\pm$ 27.3360	254315.3482	$\pm$ 5.4347
IS	50000	254337.0962	$\pm$ 34.4324	254312.2884	$\pm$ 5.7661
AV	50000	254304.9466	$\pm$ 10.0011	254315.8427	$\pm$ 6.0459
LH	50000	254319.3118	$\pm$ 10.0143	254314.9763	$\pm$ 5.6158

Table 6: Instance: **fleet** Sampling Experimental Results

Sampling Method		Expected Perceived Cost		Expected Actual Cost	
Method	$N$	Expected	Perceived Cost	Expected	Actual Cost
IS	50	-8485.6497	$\pm$ 75.3407	-8429.2251	$\pm$ 9.9445
AV	50	-8482.8612	$\pm$ 51.1750	-8447.9424	$\pm$ 6.3037
LH	50	-8474.2256	$\pm$ 29.3190	-8442.4515	$\pm$ 0.4595
IS	100	-8503.0462	$\pm$ 55.3921	-8458.7741	$\pm$ 4.5802
AV	100	-8484.0698	$\pm$ 27.1713	-8463.3326	$\pm$ 3.8583
LH	100	-8469.5738	$\pm$ 21.0250	-8470.7080	$\pm$ 2.1371
IS	500	-8501.2678	$\pm$ 22.4279	-8474.6087	$\pm$ 1.5976
AV	500	-8494.8387	$\pm$ 13.1892	-8476.1345	$\pm$ 0.9500
LH	500	-8486.5738	$\pm$ 9.5603	-8477.9379	$\pm$ 0.6748
IS	1000	-8492.4291	$\pm$ 14.2548	-8477.0147	$\pm$ 1.1371
AV	1000	-8481.4679	$\pm$ 9.9610	-8478.3750	$\pm$ 0.6165
LH	1000	-8482.8327	$\pm$ 5.6025	-8478.0745	$\pm$ 0.5679
IS	5000	-8471.2606	$\pm$ 24.4252	-8478.2766	$\pm$ 1.8874
AV	5000	-8479.9744	$\pm$ 10.3676	-8478.3836	$\pm$ 2.1887
LH	5000	-8475.0336	$\pm$ 8.0231	-8478.2846	$\pm$ 1.2494
IS	10000	-8464.0984	$\pm$ 14.8897	-8478.5433	$\pm$ 1.4171
AV	10000	-8482.4463	$\pm$ 8.2533	-8479.6614	$\pm$ 1.8777
LH	10000	-8479.1817	$\pm$ 2.9475	-8479.0759	$\pm$ 0.9389
IS	50000	-8480.4352	$\pm$ 6.7220	-8479.3574	$\pm$ 1.1808
AV	50000	-8478.9275	$\pm$ 5.7735	-8478.2568	$\pm$ 1.4731
LH	50000	-8478.4742	$\pm$ 2.1767	-8478.4915	$\pm$ 0.6477

Table 7: Instance: **gbd** Sampling Experimental Results

Sampling Method		Expected Perceived Cost		Expected Actual Cost	
Method	$N$	Expected	Perceived Cost	Expected	Actual Cost
IS	50	1662.2925	$\pm$ 31.0094	1661.3689	$\pm$ 2.0441
AV	50	1649.5162	$\pm$ 20.3102	1659.0115	$\pm$ 1.5372
LH	50	1655.2688	$\pm$ 0.7773	1655.6289	$\pm$ 0.0011
IS	100	1633.8430	$\pm$ 16.9782	1658.4205	$\pm$ 1.3132
AV	100	1649.9295	$\pm$ 12.1617	1656.6244	$\pm$ 0.3580
LH	100	1655.6283	$\pm$ 0.0001	1655.6283	$\pm$ 0.0001
IS	500	1650.6305	$\pm$ 7.7778	1655.9825	$\pm$ 0.1749
AV	500	1654.7028	$\pm$ 7.0706	1655.7696	$\pm$ 0.1016
LH	500	1655.6283	$\pm$ 0.0001	1655.6283	$\pm$ 0.0001
IS	1000	1652.6645	$\pm$ 5.6258	1655.7667	$\pm$ 0.1011
AV	1000	1654.5455	$\pm$ 4.4724	1655.6793	$\pm$ 0.0629
LH	1000	1655.6283	$\pm$ 0.0001	1655.6283	$\pm$ 0.0001
IS	5000	1664.4786	$\pm$ 6.6078	1655.6294	$\pm$ 0.0041
AV	5000	1658.2503	$\pm$ 5.8087	1655.6278	$\pm$ 0.0000
LH	5000	1655.6284	$\pm$ 0.0000	1655.6285	$\pm$ 0.0000
IS	10000	1658.0433	$\pm$ 7.1031	1655.6278	$\pm$ 0.0000
AV	10000	1656.9337	$\pm$ 3.9622	1655.6278	$\pm$ 0.0000
LH	10000	1655.6285	$\pm$ 0.0000	1655.6285	$\pm$ 0.0000
IS	50000	1655.7737	$\pm$ 2.2905	1655.6278	$\pm$ 0.0000
AV	50000	1655.7645	$\pm$ 1.5347	1655.6278	$\pm$ 0.0000
LH	50000	1655.6285	$\pm$ 0.0000	1655.6285	$\pm$ 0.0000

Table 8: Instance: **LandS** Sampling Experimental Results

Sampling Method		Expected Perceived Cost		Expected Actual Cost	
Method	$N$	Expected	Perceived Cost	Expected	Actual Cost
IS	50	225.5090	$\pm$ 1.8534	225.7178	$\pm$ 0.0195
AV	50	225.2518	$\pm$ 0.4522	225.6885	$\pm$ 0.0153
LH	50	225.4986	$\pm$ 0.1069	225.6718	$\pm$ 0.0096
IS	100	224.7467	$\pm$ 1.3817	225.6777	$\pm$ 0.0150
AV	100	225.6273	$\pm$ 0.2776	225.6705	$\pm$ 0.0104
LH	100	225.6038	$\pm$ 0.0708	225.6446	$\pm$ 0.0037
IS	500	225.8406	$\pm$ 0.7661	225.6447	$\pm$ 0.0040
AV	500	225.5915	$\pm$ 0.0830	225.6354	$\pm$ 0.0025
LH	500	225.6350	$\pm$ 0.0299	225.6315	$\pm$ 0.0017
IS	1000	225.7752	$\pm$ 0.5853	225.6379	$\pm$ 0.0023
AV	1000	225.5982	$\pm$ 0.0353	225.6335	$\pm$ 0.0020
LH	1000	225.6277	$\pm$ 0.0242	225.6311	$\pm$ 0.0016
IS	5000	225.1825	$\pm$ 0.2695	225.6271	$\pm$ 0.0039
AV	5000	225.5988	$\pm$ 0.0472	225.6312	$\pm$ 0.0039
LH	5000	225.6333	$\pm$ 0.0287	225.6289	$\pm$ 0.0043
IS	10000	225.8143	$\pm$ 0.4435	225.6312	$\pm$ 0.0053
AV	10000	225.6274	$\pm$ 0.0282	225.6283	$\pm$ 0.0050
LH	10000	225.6400	$\pm$ 0.0130	225.6329	$\pm$ 0.0020
IS	50000	225.6558	$\pm$ 0.1345	225.6314	$\pm$ 0.0054
AV	50000	225.6315	$\pm$ 0.0159	225.6308	$\pm$ 0.0054
LH	50000	225.6244	$\pm$ 0.0069	225.6297	$\pm$ 0.0059

Table 9: Instance: **snip** Sampling Experimental Results

Sampling Method		Expected Perceived Cost		Expected Actual Cost	
Method	$N$	Expected	Perceived Cost	Expected	Actual Cost
IS	50	86.7569	$\pm$ 0.8627	88.9335	$\pm$ 0.3354
AV	50	87.1225	$\pm$ 0.9321	88.8618	$\pm$ 0.2891
LH	50	88.0046	$\pm$ 0.3398	88.1592	$\pm$ 0.0679
IS	100	86.6793	$\pm$ 0.7723	88.5825	$\pm$ 0.1328
AV	100	87.7957	$\pm$ 0.7176	88.2950	$\pm$ 0.0908
LH	100	88.1680	$\pm$ 0.1924	88.2457	$\pm$ 0.0878
IS	500	87.9032	$\pm$ 0.3421	88.1996	$\pm$ 0.0594
AV	500	87.9938	$\pm$ 0.2066	88.1439	$\pm$ 0.0207
LH	500	88.1638	$\pm$ 0.0950	88.1489	$\pm$ 0.0260
IS	1000	87.9584	$\pm$ 0.2275	88.1297	$\pm$ 0.0071
AV	1000	88.0234	$\pm$ 0.2022	88.1239	$\pm$ 0.0046
LH	1000	88.1152	$\pm$ 0.0516	88.1238	$\pm$ 0.0042
IS	5000	88.1936	$\pm$ 0.2808	88.1244	$\pm$ 0.0128
AV	5000	88.0438	$\pm$ 0.3386	88.1273	$\pm$ 0.0156
LH	5000	88.1572	$\pm$ 0.0941	88.1225	$\pm$ 0.0098
IS	10000	88.0736	$\pm$ 0.2214	88.1234	$\pm$ 0.0121
AV	10000	88.1650	$\pm$ 0.1555	88.1215	$\pm$ 0.0094
LH	10000	88.1285	$\pm$ 0.0461	88.1199	$\pm$ 0.0122
IS	50000	88.1425	$\pm$ 0.1308	88.1303	$\pm$ 0.0144
AV	50000	88.1134	$\pm$ 0.0784	88.1241	$\pm$ 0.0081
LH	50000	88.1053	$\pm$ 0.0253	88.1201	$\pm$ 0.0062

Table 10: Instance: **ssn** Sampling Experimental Results

Sampling		Expected Perceived Cost		Expected Actual Cost	
Method	$N$	Expected	Perceived Cost	Expected	Actual Cost
IS	50	4.5957	$\pm$ 0.5450	14.0593	$\pm$ 0.3396
AV	50	4.8005	$\pm$ 0.5866	14.1261	$\pm$ 0.3873
LH	50	9.0945	$\pm$ 0.4887	10.2504	$\pm$ 0.0791
IS	100	6.9280	$\pm$ 0.4918	12.0752	$\pm$ 0.1766
AV	100	6.9832	$\pm$ 0.6046	12.2632	$\pm$ 0.2061
LH	100	9.8333	$\pm$ 0.3454	10.2244	$\pm$ 0.0592
IS	500	9.0208	$\pm$ 0.2139	10.3871	$\pm$ 0.0483
AV	500	9.0206	$\pm$ 0.2221	10.3596	$\pm$ 0.0464
LH	500	9.9076	$\pm$ 0.1322	10.0161	$\pm$ 0.0217
IS	1000	9.4323	$\pm$ 0.1508	10.1897	$\pm$ 0.0289
AV	1000	9.1977	$\pm$ 0.1538	10.1629	$\pm$ 0.0274
LH	1000	9.7371	$\pm$ 0.1102	10.0186	$\pm$ 0.0115
IS	5000	9.7719	$\pm$ 0.2473	9.9522	$\pm$ 0.0175
AV	5000	9.6999	$\pm$ 0.1787	9.9363	$\pm$ 0.0242
LH	5000	9.9226	$\pm$ 0.0910	9.9153	$\pm$ 0.0245
IS	10000	9.8007	$\pm$ 0.1407	9.9236	$\pm$ 0.0200
AV	10000	9.8716	$\pm$ 0.1064	9.9397	$\pm$ 0.0255
LH	10000	9.9125	$\pm$ 0.1610	9.8988	$\pm$ 0.0278
IS	50000	9.8224	$\pm$ 0.0654	9.9174	$\pm$ 0.0181
AV	50000	9.8916	$\pm$ 0.1016	9.8948	$\pm$ 0.0296
LH	50000	9.9036	$\pm$ 0.0441	9.8879	$\pm$ 0.0219

Table 11: Instance: **storm** Sampling Experimental Results

Sampling		Expected Perceived Cost		Expected Actual Cost	
Method	$N$	Expected	Perceived Cost	Expected	Actual Cost
IS	50	15498.1040	$\pm$ 14.1757	15499.0977	$\pm$ 0.1084
AV	50	15497.8955	$\pm$ 2.5719	15498.8736	$\pm$ 0.0467
LH	50	15498.5191	$\pm$ 0.3829	15498.8026	$\pm$ 0.0367
IS	100	15500.5301	$\pm$ 8.2347	15498.9087	$\pm$ 0.0708
AV	100	15499.8339	$\pm$ 1.3689	15498.8177	$\pm$ 0.0404
LH	100	15499.0448	$\pm$ 0.2643	15498.7357	$\pm$ 0.0189
IS	500	15496.6425	$\pm$ 3.8410	15498.7721	$\pm$ 0.0246
AV	500	15498.6479	$\pm$ 0.4858	15498.7355	$\pm$ 0.0065
LH	500	15498.7878	$\pm$ 0.1381	15498.7281	$\pm$ 0.0056
IS	1000	15499.7652	$\pm$ 2.5354	15498.7369	$\pm$ 0.0110
AV	1000	15498.7001	$\pm$ 0.1510	15498.7281	$\pm$ 0.0062
LH	1000	15498.7242	$\pm$ 0.0711	15498.7248	$\pm$ 0.0057
IS	5000	15499.2379	$\pm$ 2.9851	15498.7285	$\pm$ 0.0138
AV	5000	15498.7462	$\pm$ 0.1444	15498.7343	$\pm$ 0.0171
LH	5000	15498.7515	$\pm$ 0.1100	15498.7322	$\pm$ 0.0170
IS	10000	15499.1428	$\pm$ 2.1525	15498.7328	$\pm$ 0.0158
AV	10000	15498.7847	$\pm$ 0.1868	15498.7416	$\pm$ 0.0148
LH	10000	15498.7181	$\pm$ 0.0702	15498.7186	$\pm$ 0.0192
IS	50000	15498.8456	$\pm$ 1.5608	15498.7153	$\pm$ 0.0215
AV	50000	15498.7431	$\pm$ 0.0784	15498.7348	$\pm$ 0.0090
LH	50000	15498.7214	$\pm$ 0.0364	15498.7208	$\pm$ 0.0192

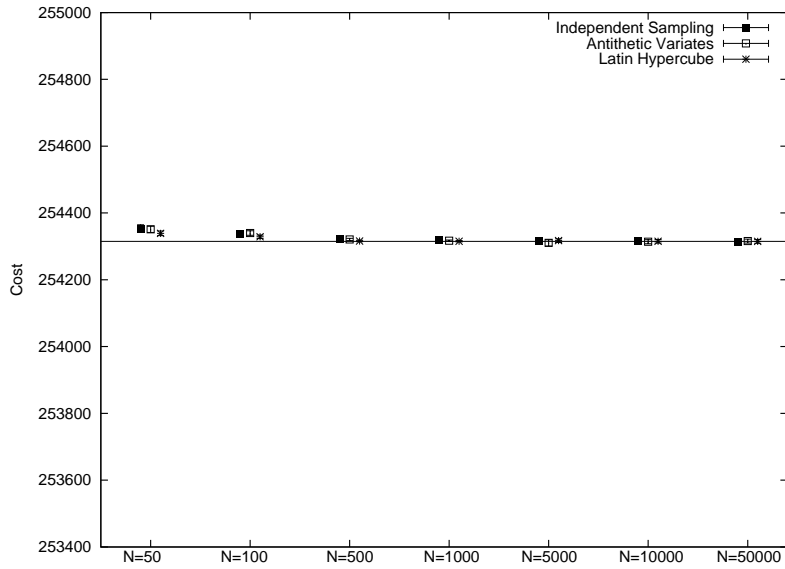


Figure 10: Expected Actual Cost Estimates for 20

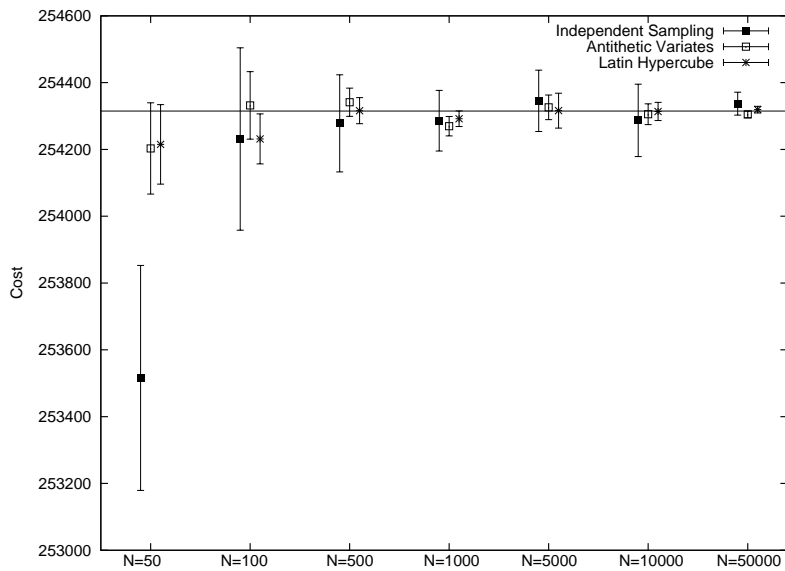


Figure 11: Expected Perceived Cost Estimates for 20

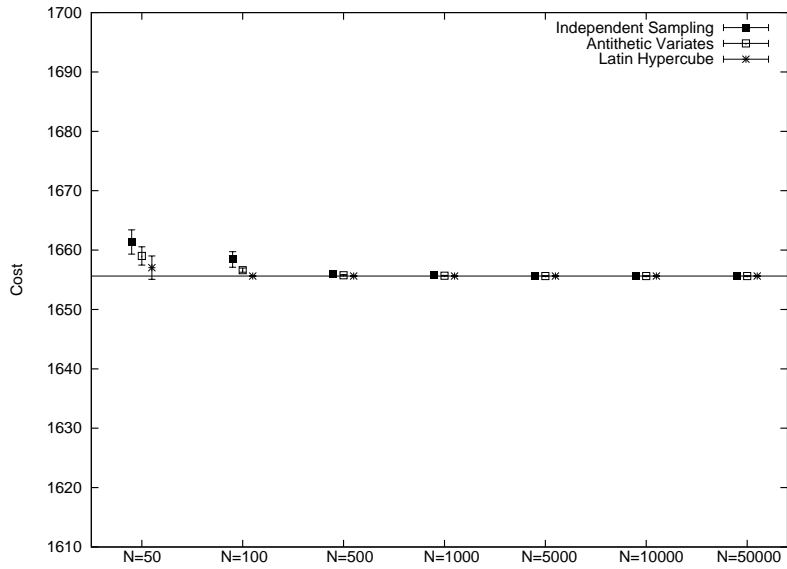


Figure 12: Expected Actual Cost Estimates for **gbd**

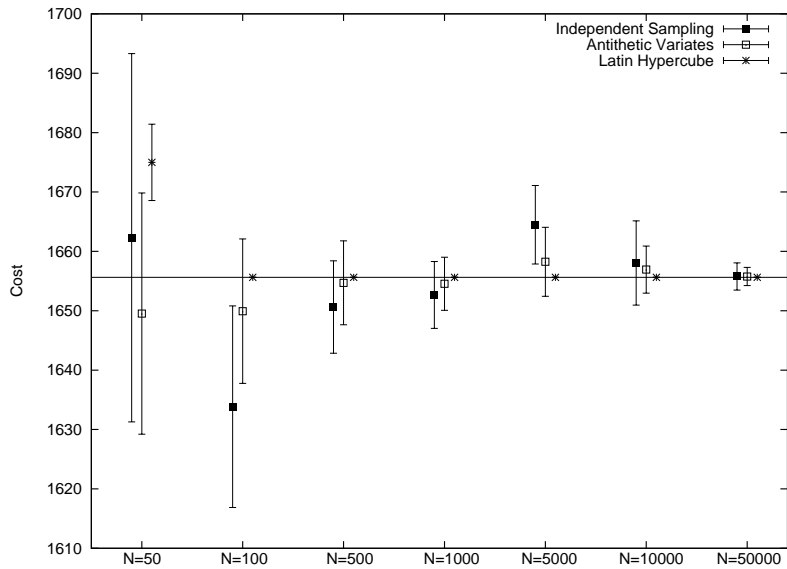


Figure 13: Expected Perceived Cost Estimates for **gbd**

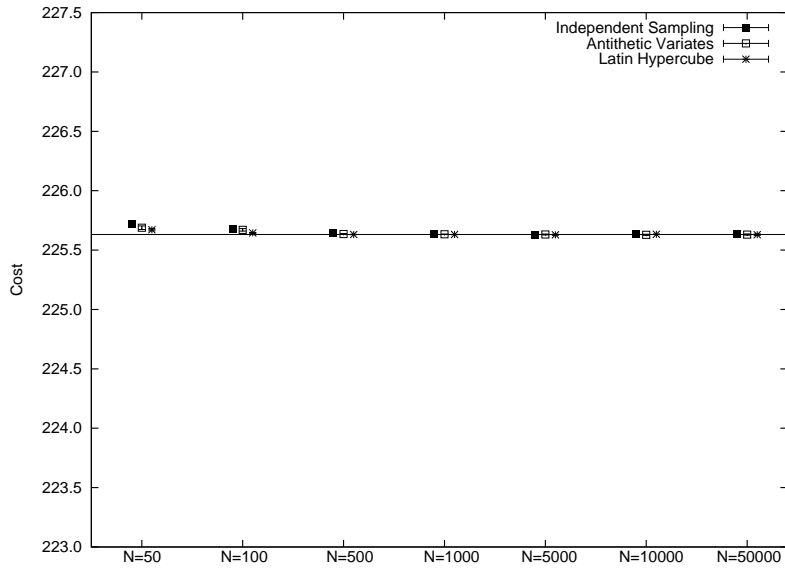


Figure 14: Expected Actual Cost Estimates for **Lands**

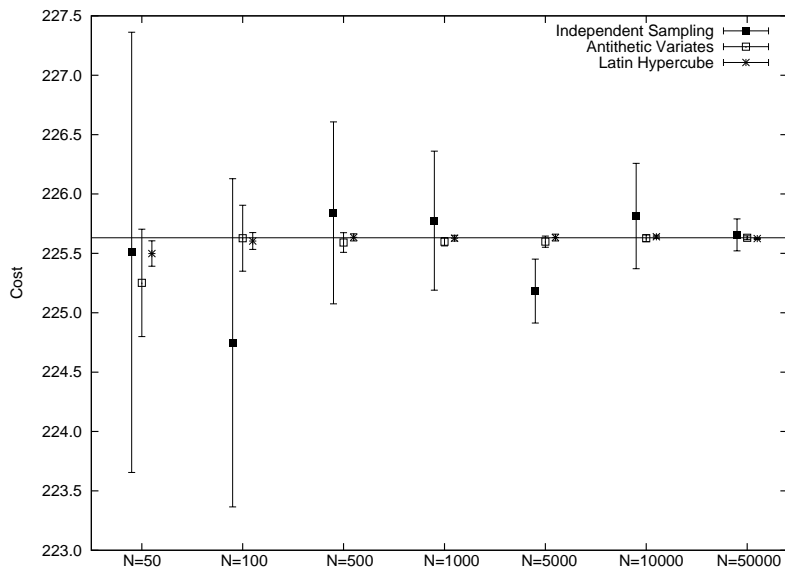


Figure 15: Expected Perceived Cost Estimates for **Lands**

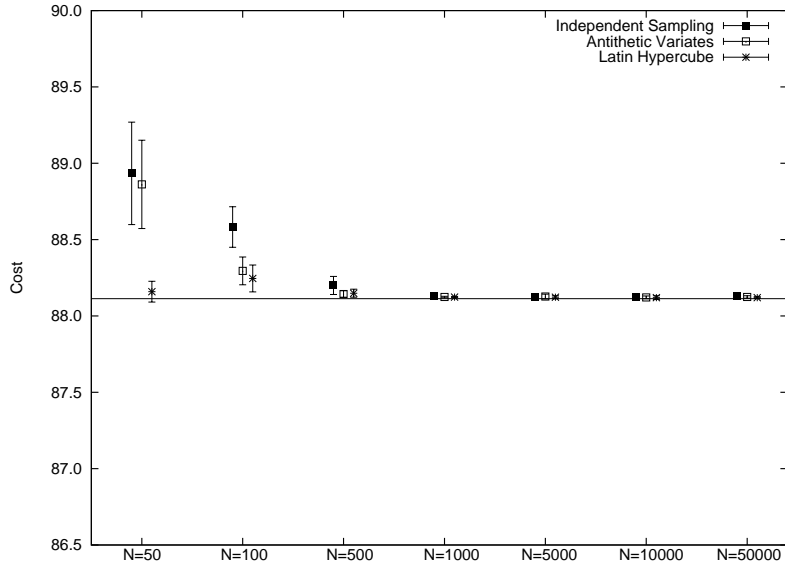


Figure 16: Expected Actual Cost Estimates for **snip**

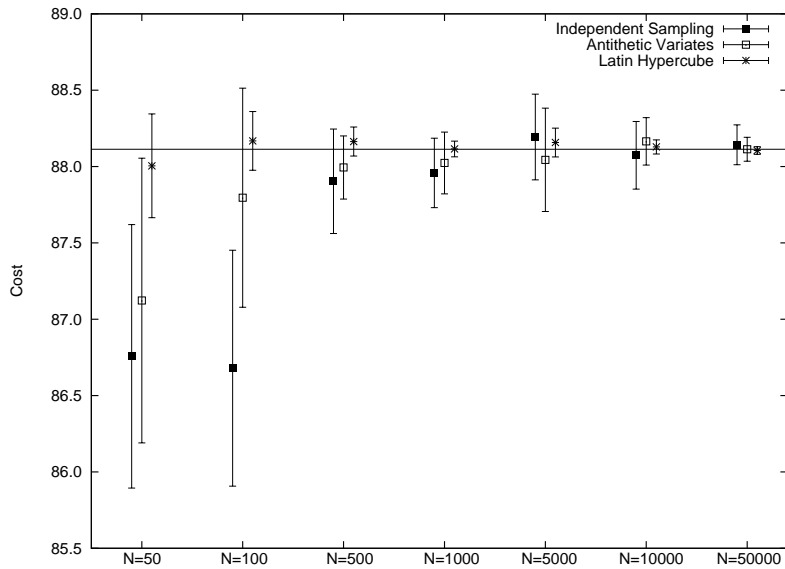


Figure 17: Expected Perceived Cost Estimates for **snip**

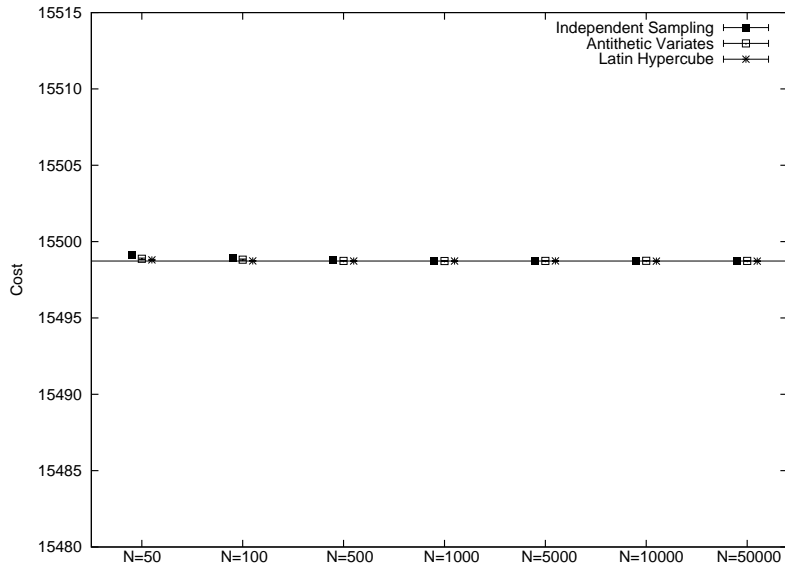


Figure 18: Expected Actual Cost Estimates for **storm**

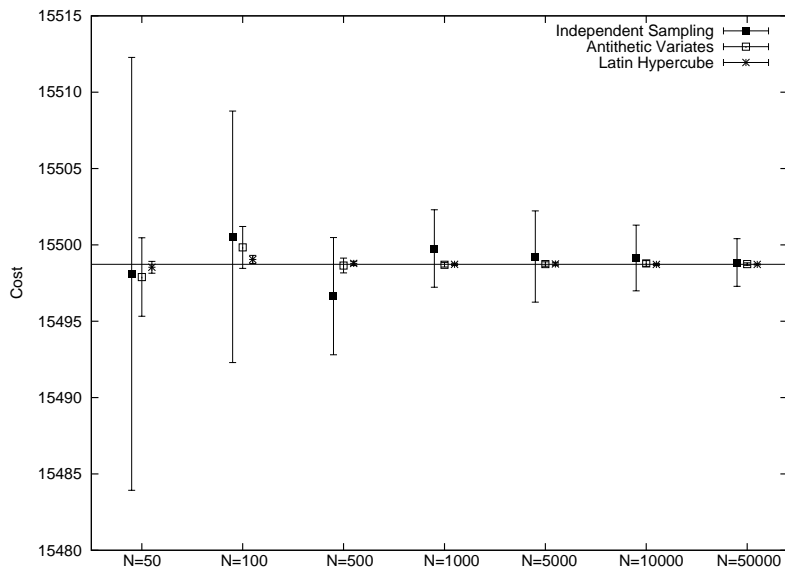


Figure 19: Expected Perceived Cost Estimates for **storm**